ANNUAL FINANCIAL RESULTS

PRESENTATION FOR THE YEAR ENDED 31 DECEMBER 2018



Disclaimer

The operational and financial information on which any outlook or forecast statements are based has not been reviewed nor reported on by the group's external auditors. These forward-looking statements are based on management's current beliefs and expectations and are subject to uncertainty and changes in circumstances. The forward-looking statements involve risks that may affect the group's operational and financial information. Exxaro undertakes no obligation to update or reverse any forward-looking statements, whether as a result of new information or future developments.

Where relevant, comments exclude transactions which make the results not comparable. These exclusions are the responsibility of the group's board of directors and have been presented to illustrate the impact of these transactions on the core operations' performance and hence may not fairly present the group's financial position, changes in equity, results of operations or cash flows. These exclusions have not been reviewed nor reported on by the group's external auditors.

Presentation outline



1 & 4

Results overview & Outlook

Mxolisi Mgojo,
Chief Executive Officer



Operational performance
Nombasa Tsengwa,
Executive Head – Coal Operations



Financial results
Riaan Koppeschaar,
Finance Director



Results overview

Mxolisi Mgojo, Chief Executive Officer







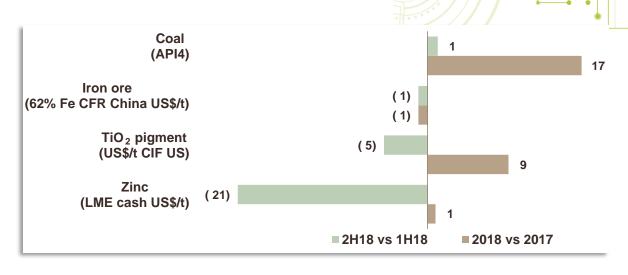
Macro environment | favourable prices

- Thermal coal prices buoyed by strong Asian demand, supply constraints and coal policy implementation in China
- Robust Chinese steel output, strong demand for high-grade iron ore products and high lump premium
- Mixed results for the TiO₂ feedstock and pigment sectors
- Significant higher brent crude oil price

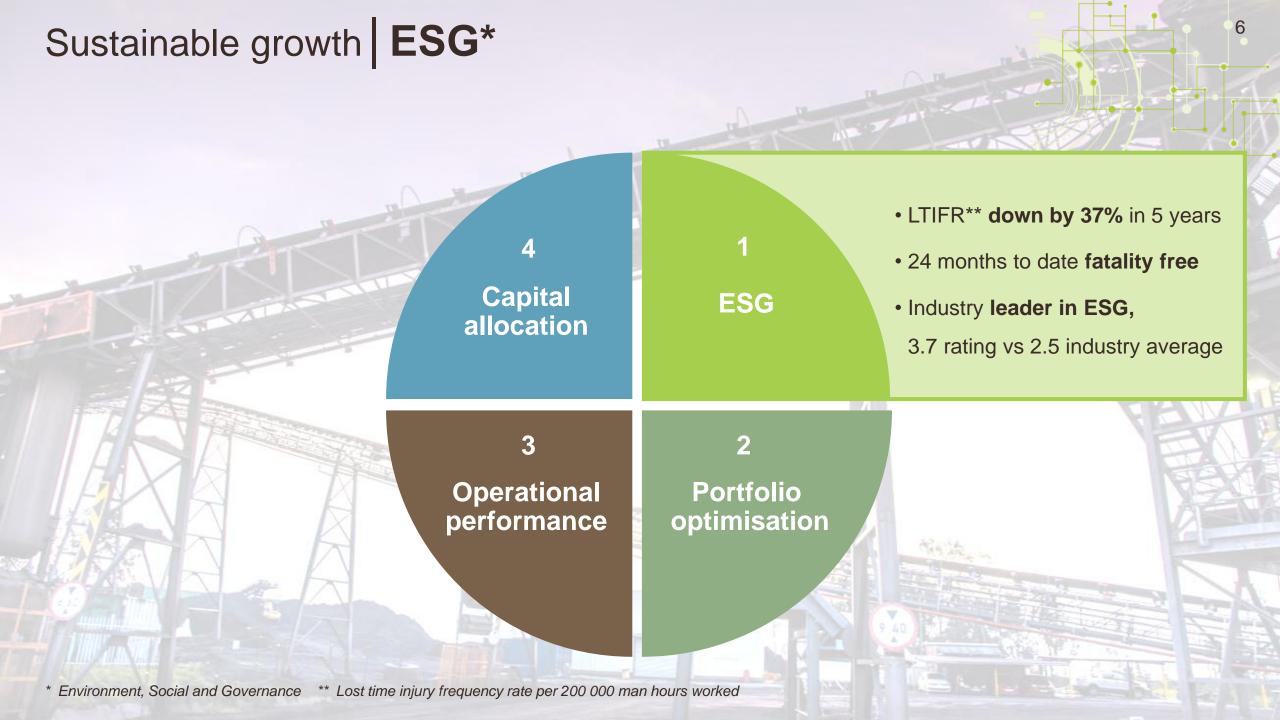
Average ZAR/US\$



% change in market price

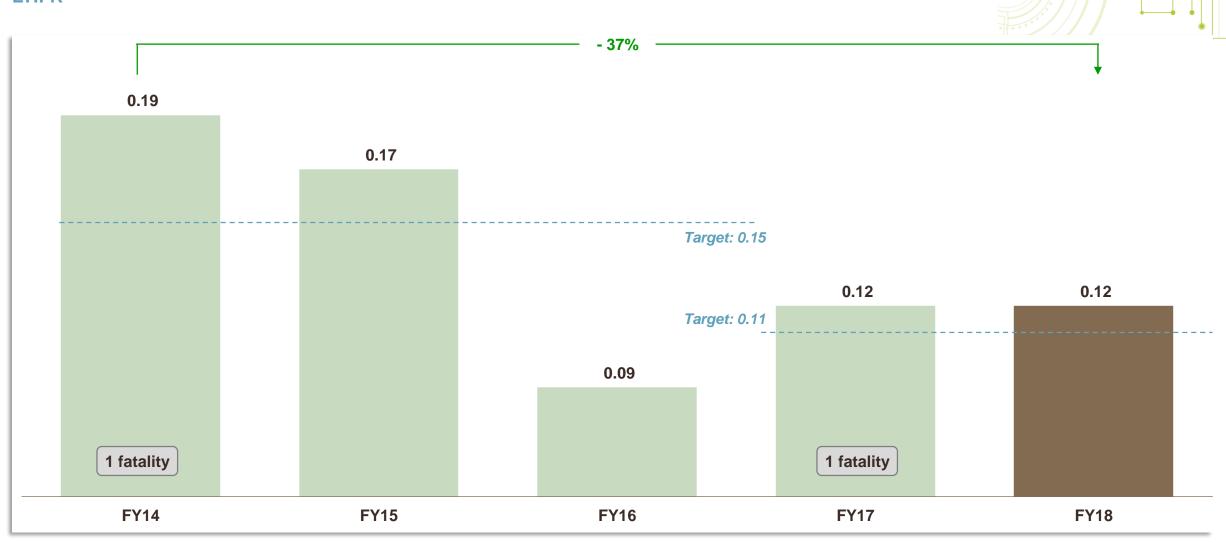


- Started with strong global growth momentum faded as year progressed
- Weak RSA GDP performance returned to positive growth during 2H18
- Final version of Mining Charter III with implementation guidelines published
- Constructive engagement with Eskom



ESG striving for zero harm



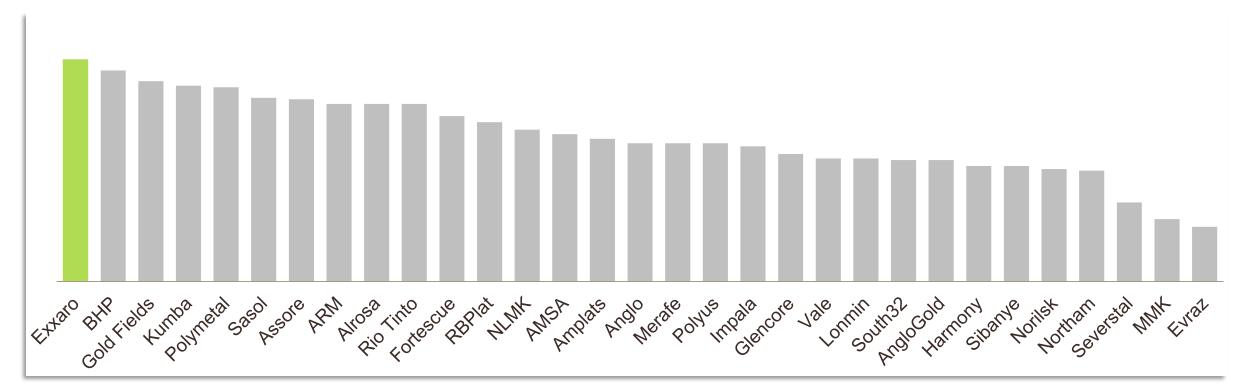


ESG leading sustainability performance

Leading ESG performance in the industry:

- √ Top 100 Best Emerging Market Performers Ranking (Vigeo Eiris Emerging Market Universe)
- ✓ Top ranked ESG performance amongst sector coverage by RenCap

Resource companies ranked by relative ESG performance on selected metrics

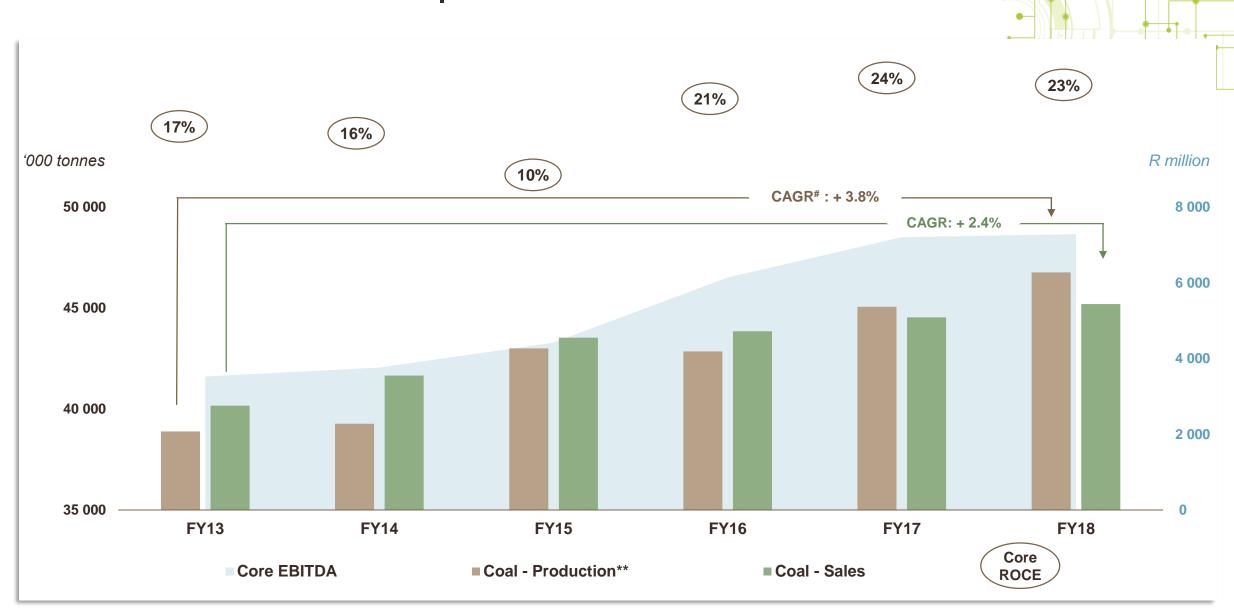






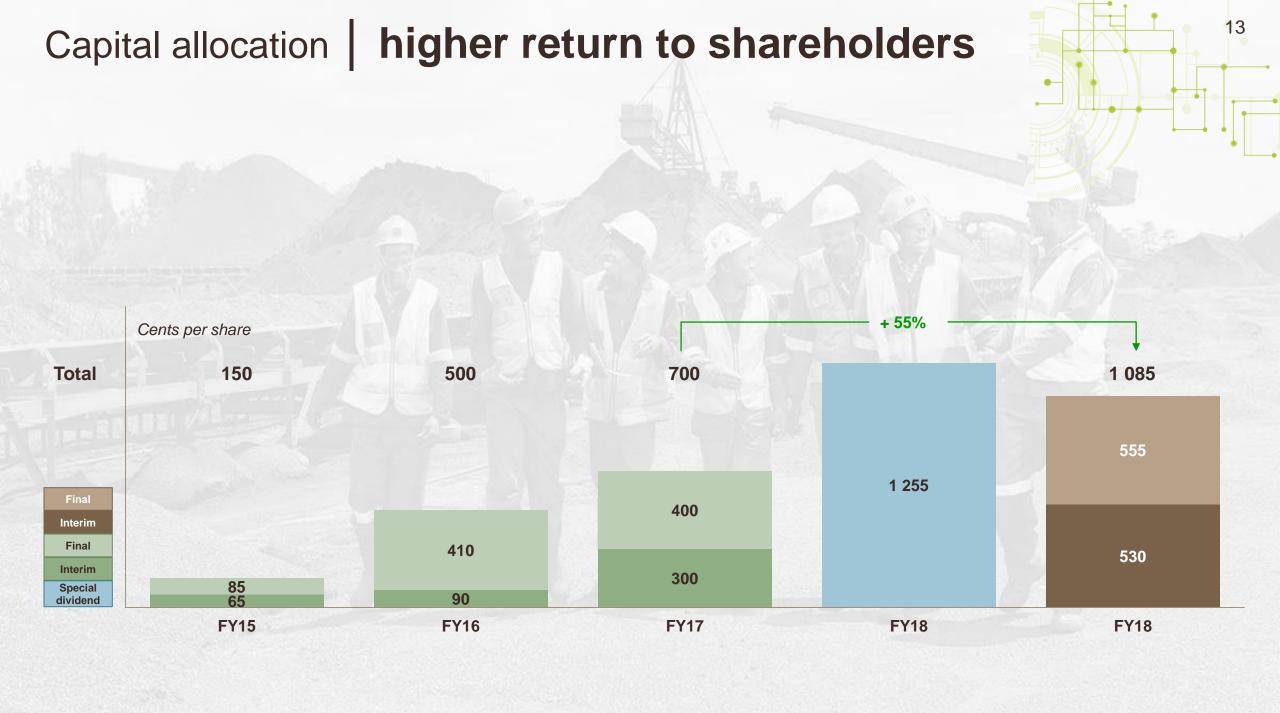


Operational performance | OE* delivering growth



^{*} Operational excellence ** Own production only # Compound annual growth rate



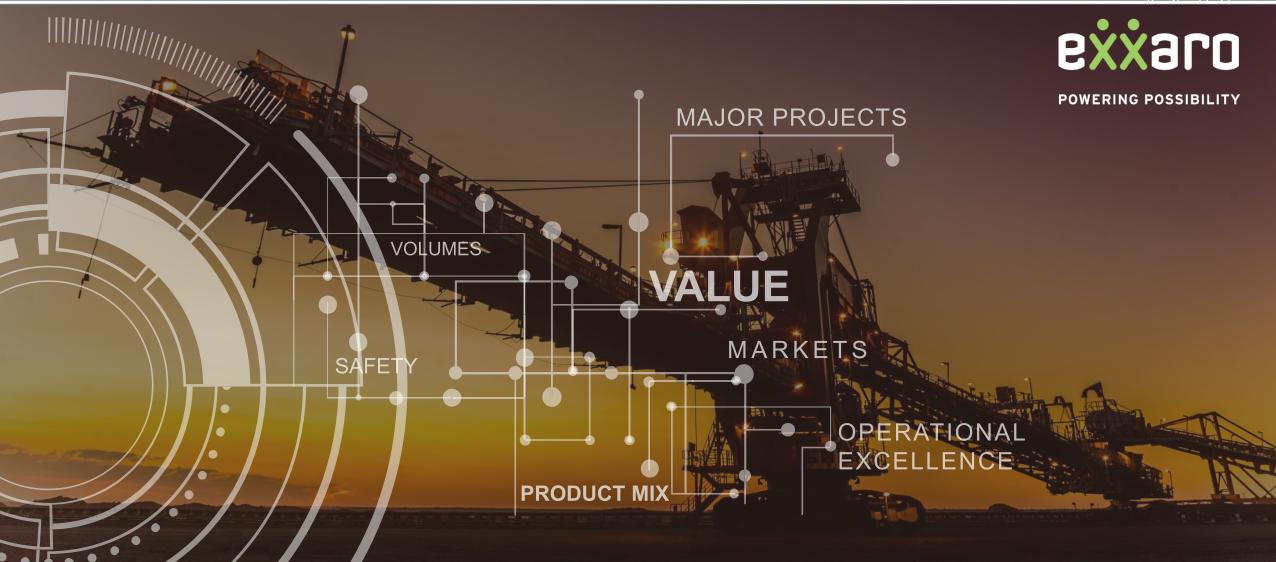


Operational performance

Nombasa Tsengwa, Executive Head Coal Operations







SHEC performance sustaining our future

Safety and health

- 0.12 LTIFR is 9% above the target of 0.11
- 24 months fatality free
- Aim to achieve zero harm

Integrated environmental management

- 21% of total disturbed land rehabilitated balance provided
- Electricity consumption intensity improved by 17%
- Water consumption intensity improved by 44%

Community development

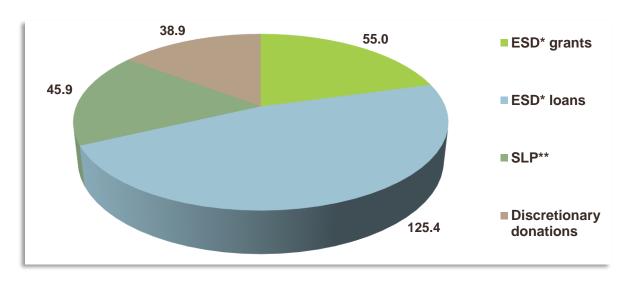
- 21 days lost due to community activity (ECC ≈ 12 days)
- ESD* support amounting to R180.4m has been disbursed
- SLP** spend behind by 8%, an improvement from 11% reported previously

LTIFR



15

Community development disbursements (Rm)



^{*} Enterprise and Supplier Development 🛛 ** Social and Labour plans 🗳 Fatality

Volumes | product* and sales records

All time records achieved in FY18

- 47.8Mt product
- 45.2Mt sales contributing to a healthy EBITDA
- 8.0Mt export volumes

Total coal sales (Mt)

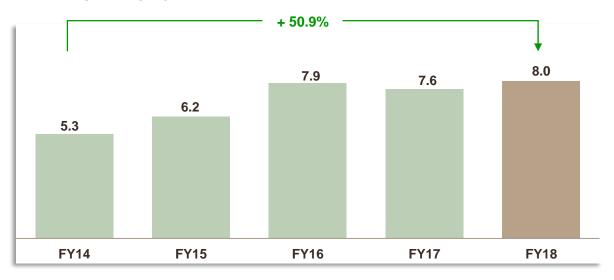


Total coal product (Mt)



16

Total exports (Mt)



^{*} Buy-ins included

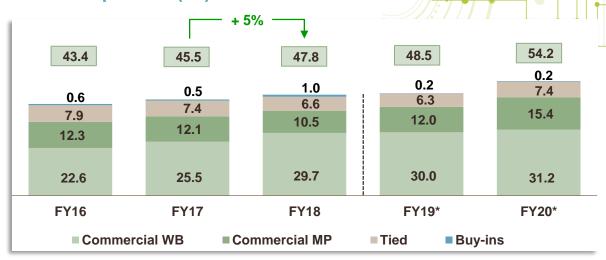
Volumes | product and sales

Tonnage movement (Mt)

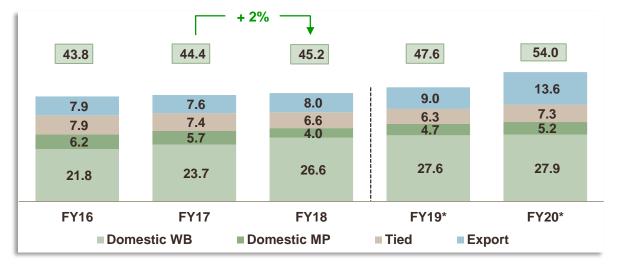
FY18 vs	FY17:	
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FY18 vs FY17:		Product	Sales
Waterberg (WB)	Grootegeluk (GG) (Medupi ramp up)	4.2	2.9
M pumalanga (MP)	• Leeuwpan (ROM & yield)	0.9	(0.3)
	NBC (end of reserves & sale)	(1.5)	(1.3)
	Matla (walls – move & closure)	(0.8)	(0.8)
	Mafube (end of SBL** & NGT# ramp up)	(0.7)	
	• ECC (geology & unrest)	(0.3)	(0.1)
Export	(production)		0.4
Buy-ins		0.5	
Total		2.3	0.8

Total coal product (Mt)



Total coal sales (Mt)



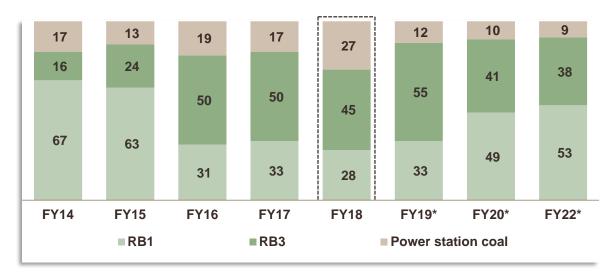
^{*} Based on latest internal forecast (actual figures could vary by \pm 3%)

^{**} Springboklaagte

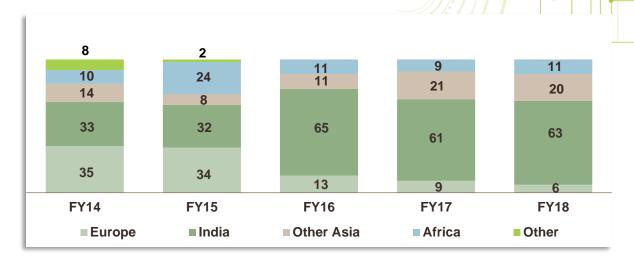
Exports lower ranking coals driving price

- Exported 5% more than in FY17 (8Mt in total)
- Sales continue to migrate from West to East
- RB1 is impacted by Mafube ramp-up
- Average realised export price a reflection of the higher proportion of RB3 and PSC in the export product mix
- Stronger API4 prices in FY18 cushioning the effect of bigger discounts on lower quality coals

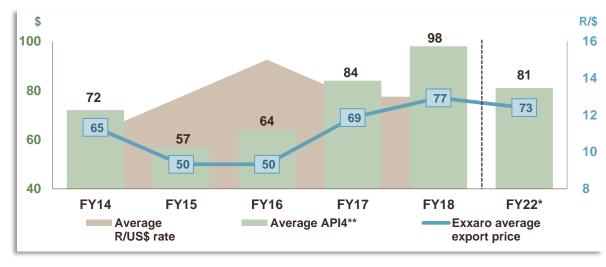
Export product mix (%)



Export sales destinations (%)



Average realised prices



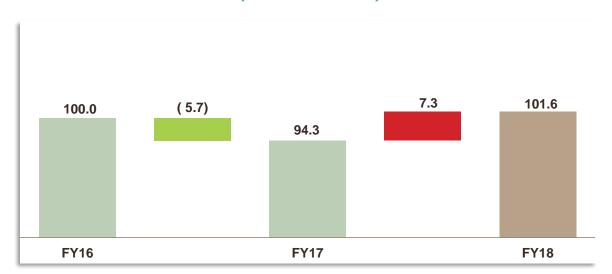
18

^{*} Based on latest internal forecast ** RB1 export price

OE own production and productivity

- Overall year on year product tonnes improvement above 4.0% achieved
- Labour cost* per TTH** and ROM# tonnes showed inflation related increases in FY18
- Additional labour cost related to a 7 day work week at GG benefit expected in FY19
- Additional overburden at Leeuwpan and GG, and GG2 planned shut impacting FY18 R/tonne

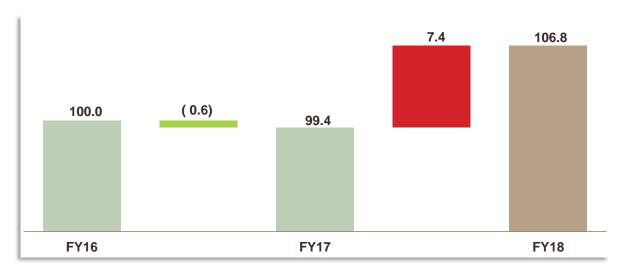
Labour cost / TTH tonne (rebased to 100)



Tonnes improvement (Mt)



Labour cost / ROM tonne (rebased to 100)

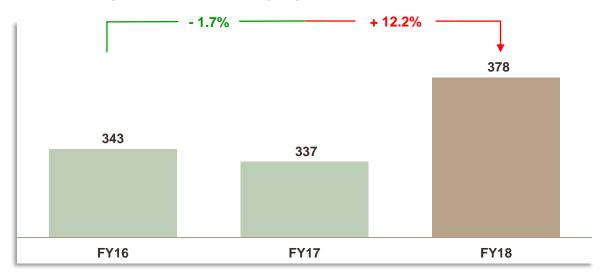


^{*} Labour cost + outside services ** Total tonnes handled # Run-of-mine

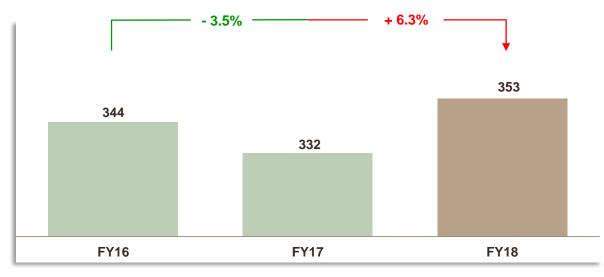
OE cash cost per tonne

- Cost per tonne* increased by 12.2% in FY18 and 10.4% over 2 years mainly due to inflationary pressures in the mining industry as well as:
- higher contractor cost opening up Bench 13 at GG
- Matla cost impacted by project costs, high fixed costs and lower volumes
- D&I** initiatives embedded as integral part of the OE programme
- Driving down Rand per tonne cost

Cash cost per tonne – Total (R/t)



Cash cost per tonne - Excluding Matla (R/t)



^{*} Cost per tonne includes all cash costs ** Digitilisation and innovation

Optimisation | disciplined capital expenditure

4 000

3 000

2 000

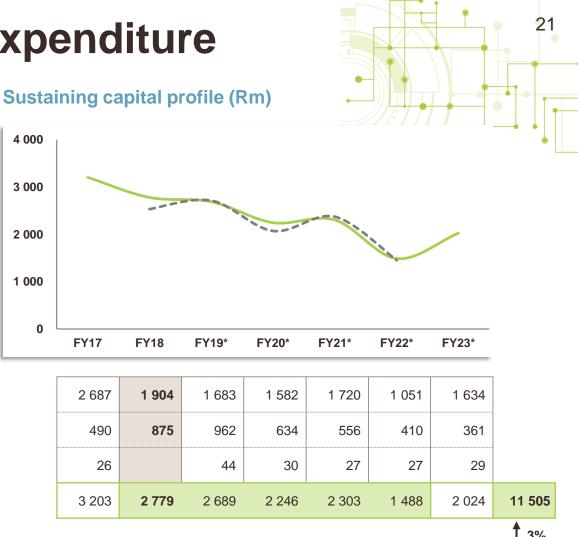
1 000

0

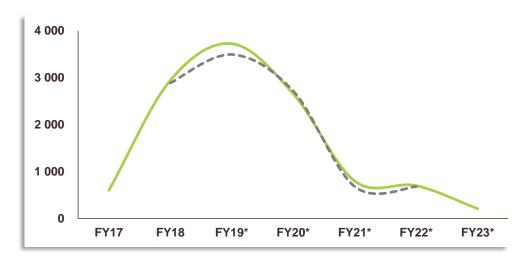
FY17

FY18

FY19*



Expansion capital profile (Rm)



Waterberg		209	699	702	1 898	2 004	1 987	440
Mpumalanga				94	756	1 718	956	161
Other								
Total FY18 – FY22	10 814	209	699	796	2 654	3 722	2 943	601
•	1 3%							

					3%	
2 887	3 495	2 715	679	680	 10 456	Previous guidance

	1 634	1 051	1 /20	1 582	1 683	1 904	2 687
	361	410	556	634	962	875	490
	29	27	27	30	44		26
11 505	2 024	1 488	2 303	2 246	2 689	2 779	3 203
3%							
11 145		1 453	2 373	2 072	2 714	2 533	

Based on latest internal forecast (actual figures could vary by +/-5%)

Coal positioned to grow

22

1

GG6 Expansion
Capex: R4.8bn

Product: 1.7 – 2.7Mtpa of semi soft coking coal

In construction

1st production: 2H19

Full production FY20



GG Rapid Load Out Station

Capex: R1.3bn

Load capacity: 12Mtpa

In construction

Commissioning: 2H19



Leeuwpan Lifex

Capex: R0.6bn

Product: 2.7Mtpa of thermal coal

1st production: 2H18 Project close: 2H19



2 Thabametsi Phase 1

Capex: R3.2bn

Product: 3.9Mtpa of thermal coal

Awaiting notice to proceed



Matla Mine 1 Relocation

Capex: R1.8bn

Access to reserve at Mine 1

Construction start: 2H19

1st production: 1H22



Belfast

Capex: R3.3bn

Product: 2.7Mtpa of thermal coal

In construction

1st production: 1H19

Full production: FY20

Note: All projects are still within budget and Belfast and Leeuwpan Lifex are ahead of schedule, however GG6 Expansion and GG Rapid Load Out Station schedules have been impacted by labour related strikes in the Lephalale area

Financial results

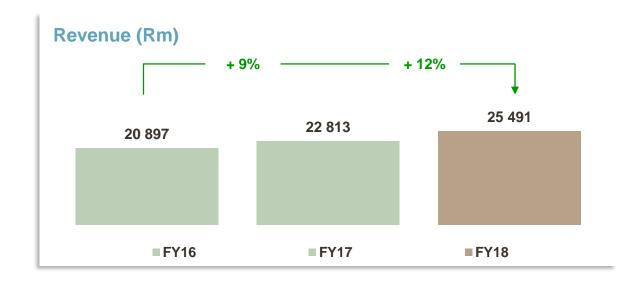
Riaan Koppeschaar, Finance Director

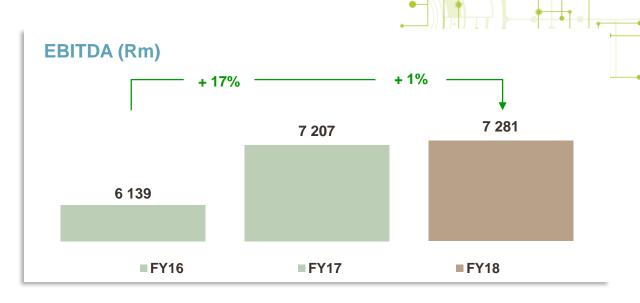


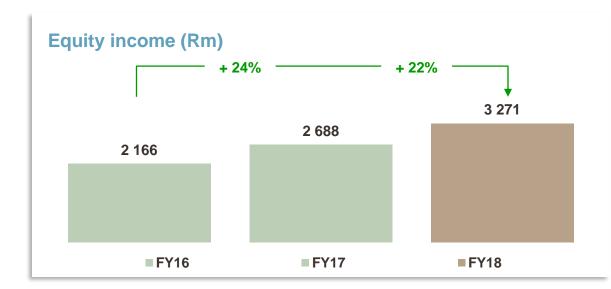


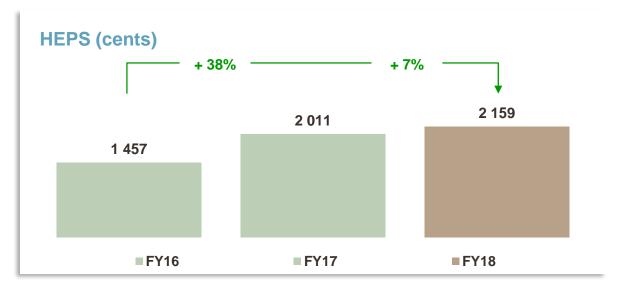


Group core financial highlights

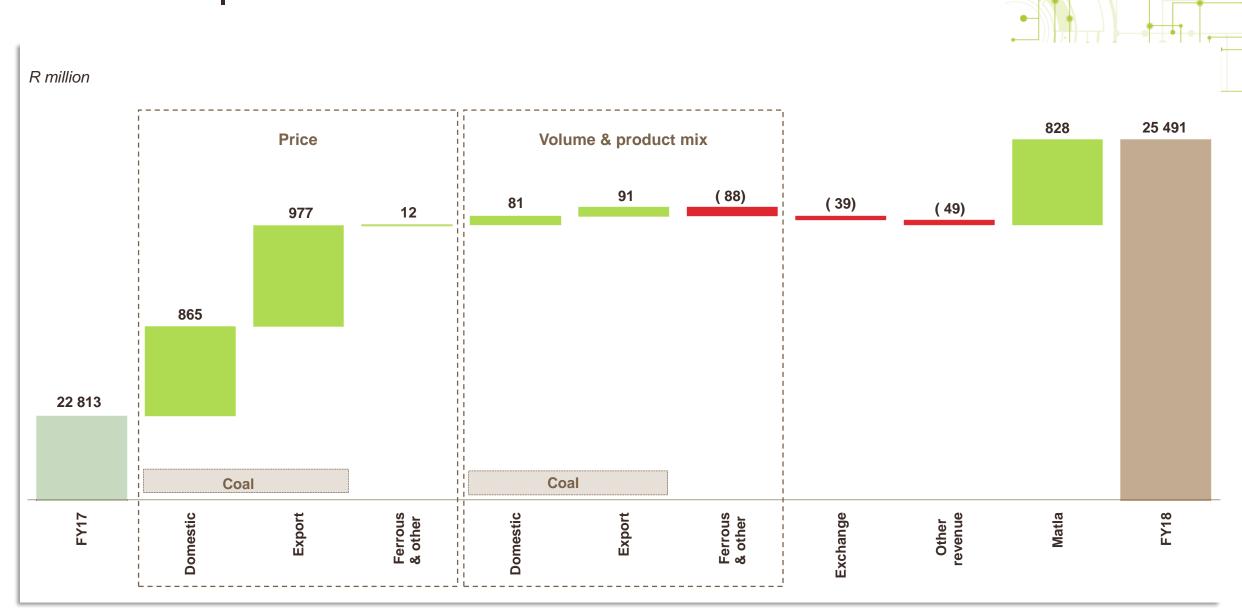




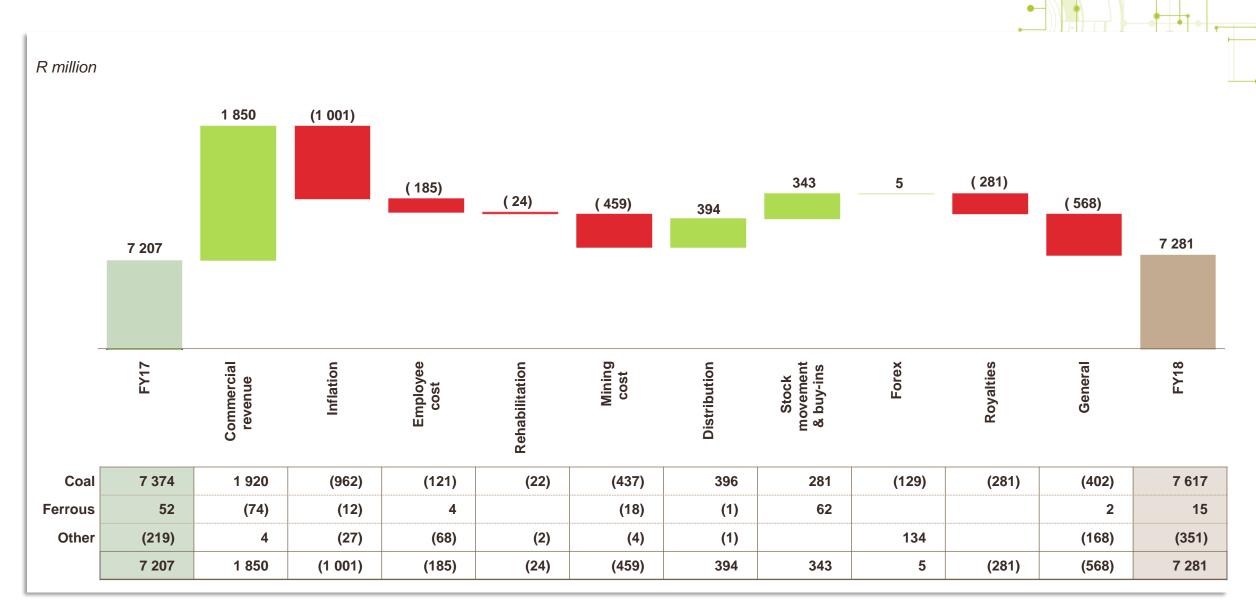




Group core | revenue – FY17 vs FY18



Group core | EBITDA – FY17 vs FY18



26

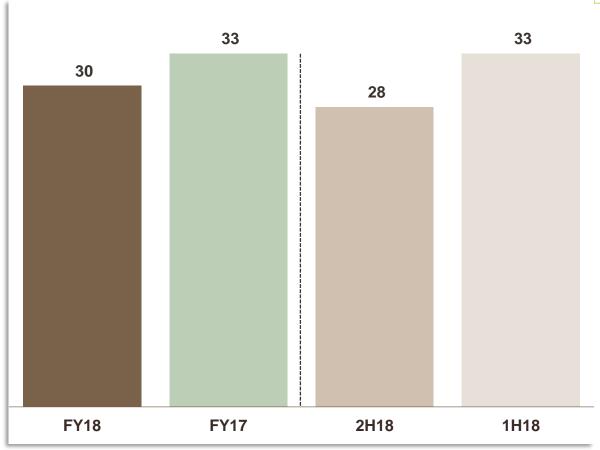
^{*} Total EBITDA variance for Matla included in General = R4 million

Coal core | revenue and EBITDA

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EBITDA margin (%)

R million	FY18	FY17	2H18	1H18
Revenue	25 302	22 553	13 062	12 240
Commercial Waterberg	13 289	11 328	6 751	6 538
Commercial Mpumalanga	7 984	7 970	4 119	3 865
Tied Mpumalanga	3 665	2 837	2 026	1 639
Other	364	418	166	198
EBITDA	7 617	7 374	3 637	3 980
Commercial Waterberg	6 882	6 461	3 250	3 632
Commercial Mpumalanga	1 558	1 388	784	774
Tied Mpumalanga	144	140	72	72
Other	(967)	(615)	(469)	(498)

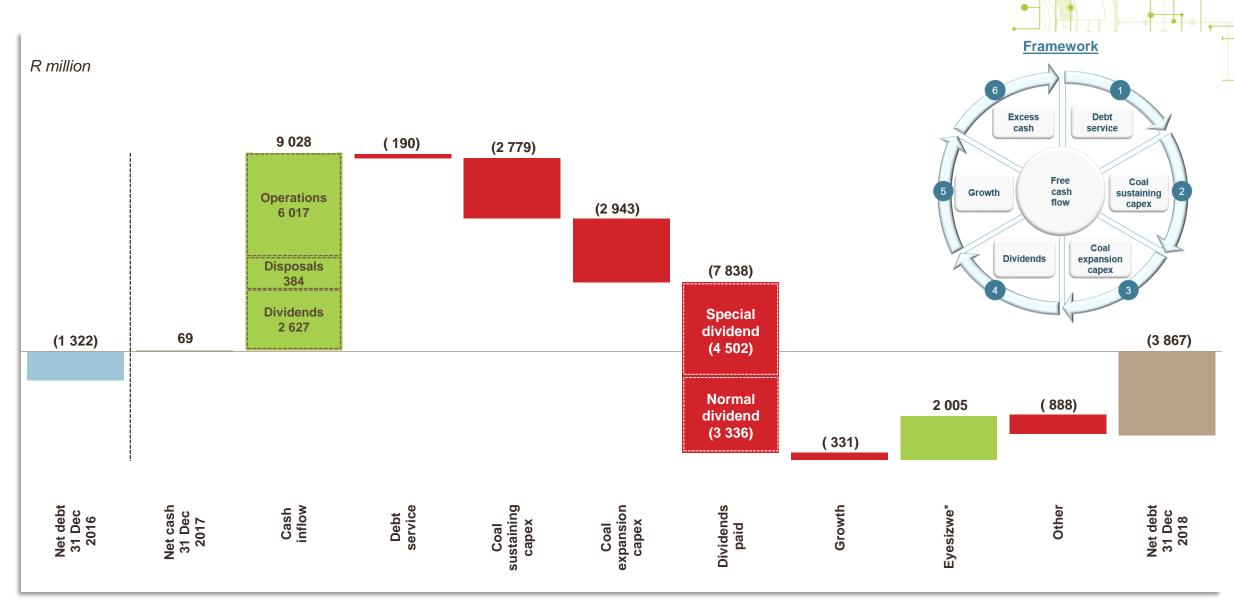


Group core attributable earnings

			_				
R million		FY18	FY17	% change	2H18	1H18	% change
Net operati	ng profit	5 699	5 814	(2)	2 489	3 210	(22)
Income from	m investments	75	2		43	32	34
Net financii	ng cost	(222)	(600)	63	(112)	(110)	(2)
Post-tax equity-accounted income		3 271	2 688	22	2 235	1 036	116
Coal:	RBCT	(34)	(24)	(46)	(17)	(18)	6
	Mafube	113	259	(56)	144	(31)	
Ferrous:	SIOC	2 605	2 598		1 821	784	132
TiO ₂ :	Tronox SA & UK operations	491	186	164	267	224	19
	Tronox Limited		(559)				
Energy		60	2		40	20	100
Other		36	226	(84)	(20)	57	(135)
Тах		(1 624)	(1 559)	(4)	(814)	(810)	(1)
Non-contro	olling interest	(32)	(50)	36	4	(36)	111
Attributable	Attributable earnings		6 295	14	3 845	3 322	16
			0.011	_		4.55	
Attributable	e earnings per share* (cents)	2 159	2 011	7	1 158	1 001	16

^{*} Based on a core number of shares of 332 million in FY18 (FY17 = 313 million)

Group | capital allocation FY18



^{*} Eyesizwe (RF) Proprietary Limited

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Tronox | future expectation



Investment	<u>Share</u>	<u>Value</u>	<u>Progress</u>
Tronox Limited*	23.4%	Market value	First tranche disposed of in FY17 for US\$474m
		US\$340m / R4.8bn	Awaiting outcome of Federal Trade Commission (FTC) process on Cristal merger (Tronox aims to receive approval by end of 1Q19)
			Subject to market conditions Exxaro could monetise 14 million shares after 1 st of March 2019 and 14.7 million after mid-August 2019 (market sales or share repurchases by Tronox)
Tronox UK LLP	26.0%	Consideration	Sale concluded in 1Q19 and cash proceeds received
structure		US\$148m / circa R2.1bn	
Tronox SA*	26.0%	Market value	Potential to flip-up for circa 7.2 million Tronox Limited shares (or cash)
- Tronox TSA		US\$86m / R1.2bn	"Once empowered always empowered" catalyst to trigger
- Tronox Sands			

^{*} Based on Tronox Limited share price on 28 February 2019 = R166.56 (US\$11.83)

Dividend shareholder returns

	Total	Final	Interim	Special
	FY18	2H18	1H18	dividend
Dividend cover* - Coal (times)	3.3	3.3	3.3	
SIOC dividend declared (Rm)	2 632	1 369	1 263	
Dividend declared per share (cents)	1 085	555	530	1 255
Dividend declared (Rm)	3 892	1 991	1 901	4 502
Eyesizwe	1 167	597	570	1 350
Other	2 725	1 394	1 331	3 152



^{*} Cover calculated on core attributable earnings

Outlook

Mxolisi Mgojo, Chief Executive Officer







Outlook 1H19

- Global economic growth is slowing
- Muted coal supply response, specifically for higher energy coals, will continue to support thermal coal prices – Chinese and Indonesian coal policies pose a downside and/or volatility risk
- Iron ore market will be supported by supply disruption
- Zircon and titanium dioxide
 feedstock markets momentum
 continue

- Positive South Africa economic growth prospects
- Thermal coal trading conditions affected by coal qualities
- Uncertainty in the run-up to the national elections in 2Q19
- Volatile Rand exchange rate
- Encouraged by developments in relation to capitalisation of Eskom



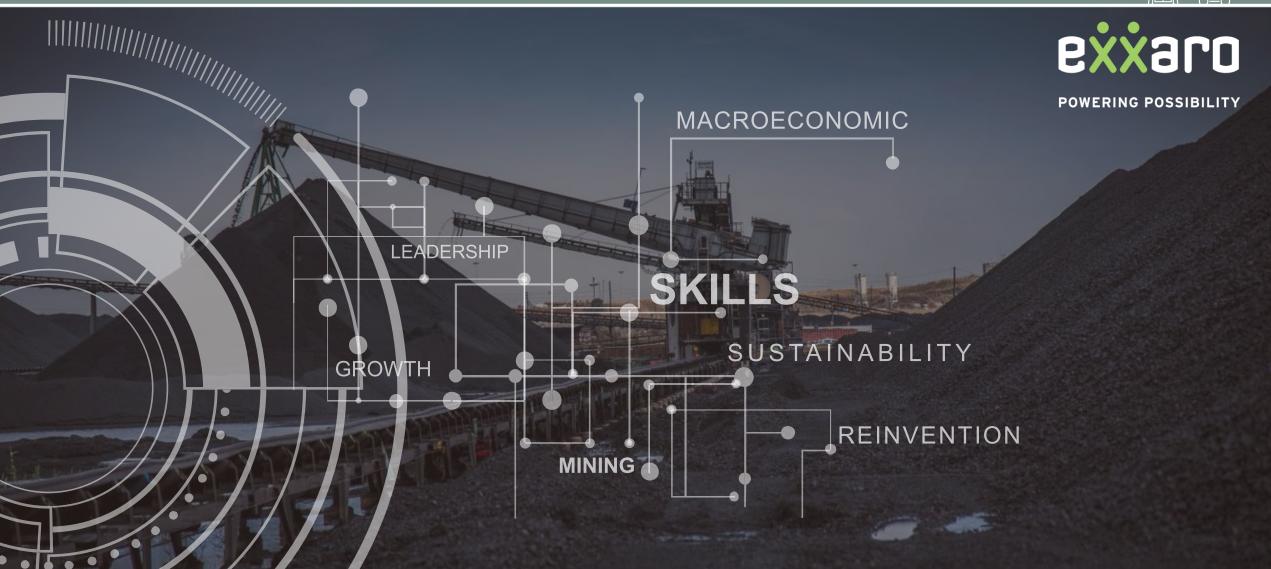
- The Coal business remains core
- However, we acknowledge the risks and opportunities from climate change
- We are purpose-driven for a long term future



Thank you







Additional information







Coal major projects

Pipeline:

GG6 Expansion	 Capex: R4.8bn Product: 1.7 – 2.7Mtpa of semi soft coking coal In construction 1st production: 2H19 Full production FY20
Belfast	 Capex: R3.3bn Product: 2.7Mtpa of thermal coal In construction 1st production: 1H19
Thabametsi Phase 1	Capex: R3.2bnProduct: 3.9Mtpa of thermal coal
Matla Mine 1 Relocation	Capex: R1.8bnConstruction start: 2H19Commissioning: 1H22
GG Rapid Load Out Station	Capex: R1.3bnLoad capacity: 12MtpaIn constructionCommissioning: 2H19
Leeuwpan Lifex	 Capex: R0,6bn Product: 2.7Mtpa of thermal coal 1st production: 2H18 Project close: 2H19

Timeline:

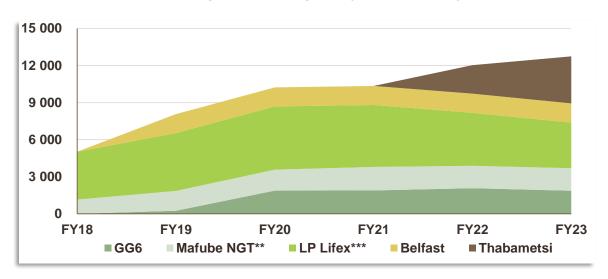
1H19	 GG6 Expansion construction continues Belfast construction continues with first coal produced Thabametsi Phase 1 awaiting notice to proceed Matla Mine 1 Relocation optimisation approval concludes GG Rapid Load Out Station construction continues Leeuwpan Lifex Relocation Action Plan continues
2H19	 GG6 Expansion construction continues with first coal expected Belfast construction continues with start of cold commissioning Thabametsi Phase 1 on hold until further notice Matla Mine 1 Relocation construction commences 4Q19 GG Rapid Load Out Station commissioning complete and project close expected 3Q19 Leeuwpan Lifex project close expected 4Q19
FY20	 GG6 Expansion construction and commissioning complete Belfast hot commissioning concludes Matla Mine 1 Relocation construction continues
FY21	 GG6 Expansion project close expected 1H21 Belfast project close expected 1H21 Matla Mine 1 Relocation construction concludes and commissioning commences
FY22	Matla Mine 1 Relocation project close expected 1H22

Project execution | value creation

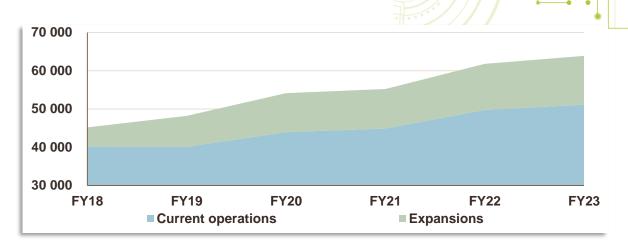
Delivering value

- Engaging with contractors experiencing performance issues
- Continued focus on methodologies, processes and controls
- Projects adding up to 13Mt/pa to increase sales volumes to more than 64Mtpa translating into R3bn - R3.7bn EBITDA per annum being added in steady state

Sales tonnes from Expansion capital ('000 tonnes)

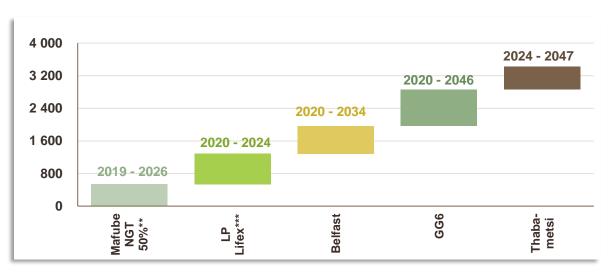


Total sales tonnes ('000 tonnes)



37

Steady state EBITDA contribution* (Rm)



^{* (}FY19 real terms (Price US\$72/tonne, Exchange rate R13.93/US\$) ** Nooitgedacht is replacement *** 70% of Leeuwpan Lifex is incremental

Coal capital expenditure

R million		Actual			Forecast*	_ 4// _ /	
	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Sustaining	3 203	2 779	2 689	2 246	2 303	1 488	2 024
GG rapid load out station	311	464	476				
GG trucks, shovels and stacker reclaimers	781	536	348	453	494	463	548
GG discard and backfill	358	130	189	471	472	150	193
GG other	1 237	774	670	658	754	438	893
Leeuwpan Lifex reserve	37	300	147				
Leeuwpan other	185	212	397	239	206	116	102
ECC	268	363	418	395	350	294	259
Other	26		44	30	27	27	29
Expansion	601	2 943	3 722	2 654	796	699	209
GG6 Expansion phase 2	388	1 964	1 319	937	33		
GG other		4	160				
Thabametsi phase 1	52	19	525	961	669	699	209
Belfast	161	956	1 507	651	38		
ECC			211	105	56		
Total coal capital expenditure	3 804	5 722	6 411	4 900	3 099	2 187	2 233
Waterberg	3 127	3 891	3 687	3 480	2 422	1 750	1 843
Mpumalanga	677	1 831	2 680	1 390	650	410	361
Other			44	30	27	27	29
Previous guidance		5 420	6 209	4 787	3 052	2 133	

^{*} Based on latest internal forecast (actual figures could vary by \pm 5%)

Coal product volumes

		Actual			st*
'000 tonnes	FY16	FY17	FY18	FY19	FY20
Thermal Production	40 811	42 843	44 417	45 865	49 951
GG	20 616	23 405	27 375	27 540	27 213
Matla	7 900	7 400	6 609	6 311	7 379
Leeuwpan	3 774	3 355	4 220	4 674	5 118
ECC	3 904	4 060	3 797	4 642	5 371
NBC	2 857	2 963	1 425		
Mafube (buy-ins from Mafube JV)	1 760	1 660	991	1 616	1 923
Belfast				1 082	2 947
Buy-ins	606	504	1 049	175	233
Total thermal product (including buy-ins)	41 417	43 347	45 466	46 040	50 184
Total metallurgical production - GG	1 985	2 132	2 323	2 457	4 042
Total product	43 402	45 479	47 789	48 497	54 226

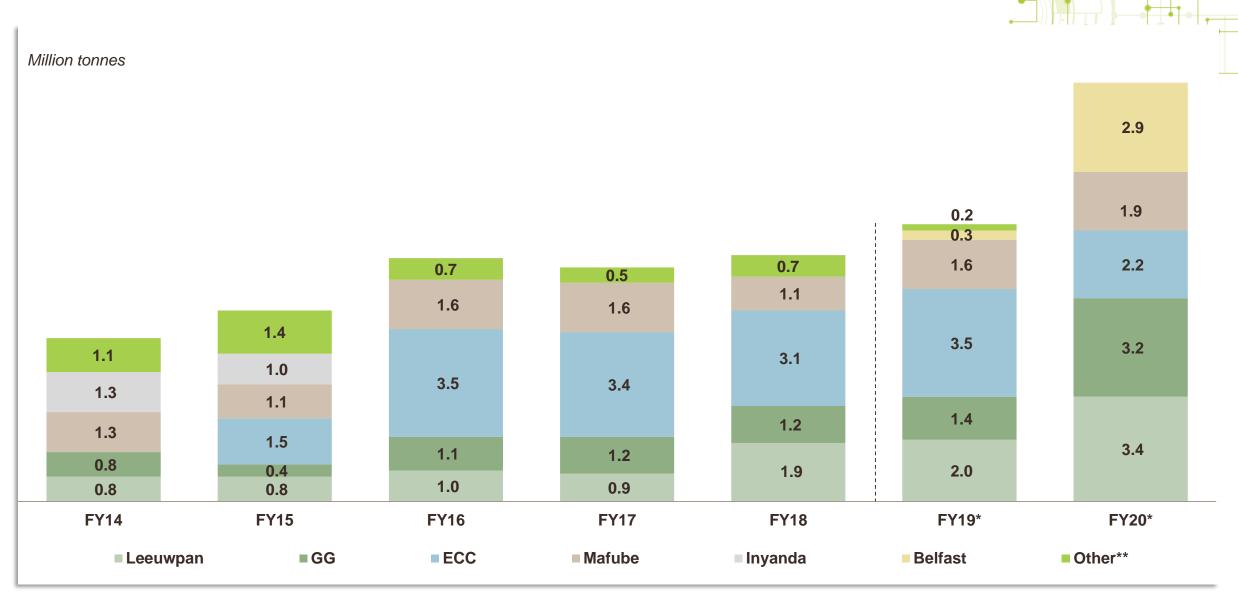
^{*} Based on latest internal forecast (actual figures could vary by \pm 3%)

Coal sales volumes

	Actual		Foreca	ıst*	
'000 tonnes	FY16	FY17	FY18	FY19	FY20
Sales to Eskom	29 922	31 054	31 466	33 757	37 269
GG	18 914	21 144	24 059	25 122	25 122
Matla	7 893	7 403	6 605	6 296	7 361
NBC	2 699	2 507	802		
Leeuwpan	416			1 440	1 440
ECC				899	3 346
Other domestic thermal coal sales	4 709	4 592	4 536	3 534	1 779
Exports	7 858	7 612	7 965	9 011	13 576
Total thermal coal sales	42 489	43 258	43 967	46 302	52 624
Total domestic metallurgical coal sales	1 298	1 190	1 197	1 259	1 376
Total sales	43 787	44 448	45 164	47 561	54 000

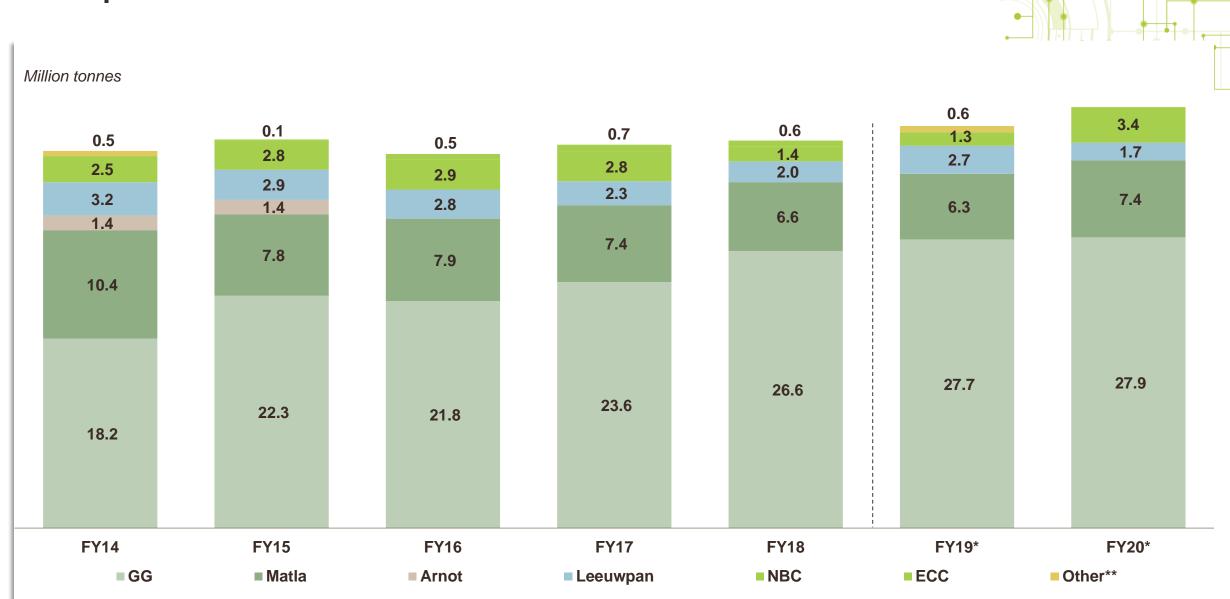
^{*} Based on latest internal forecast (actual figures could vary by \pm 3%)

Coal export market volumes per mine



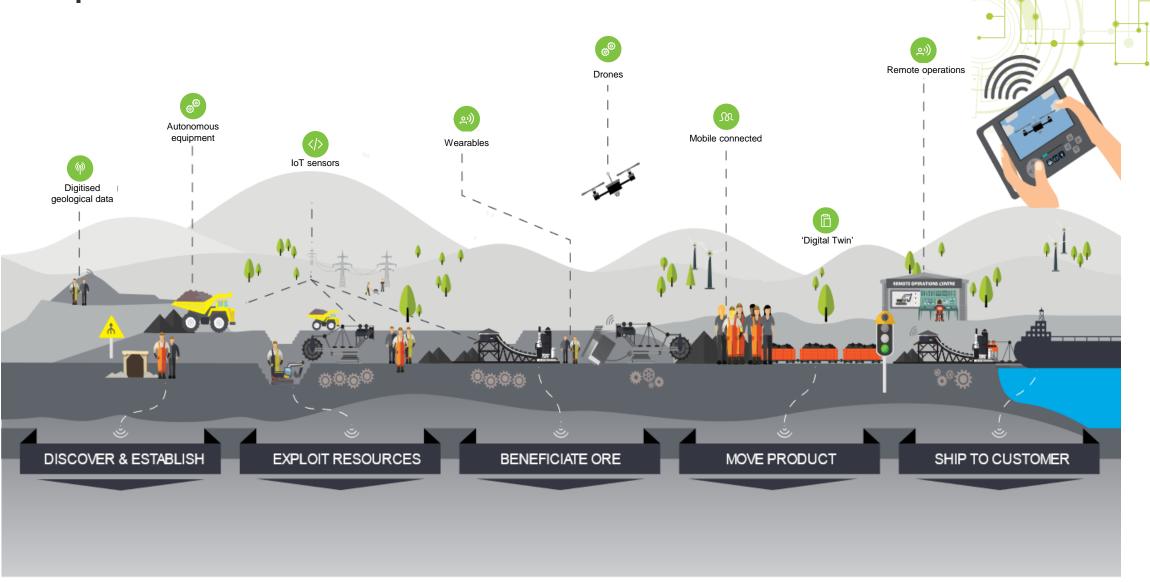
^{*} Based on latest internal forecast ** Buy-ins and inventory

Coal domestic market volumes per mine



^{*} Based on latest internal forecast ** Consists of Inyanda and Tshikondeni in FY14 and Belfast in FY19

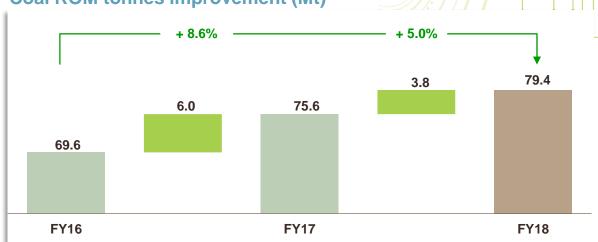
Coal Digital@Exxaro journey



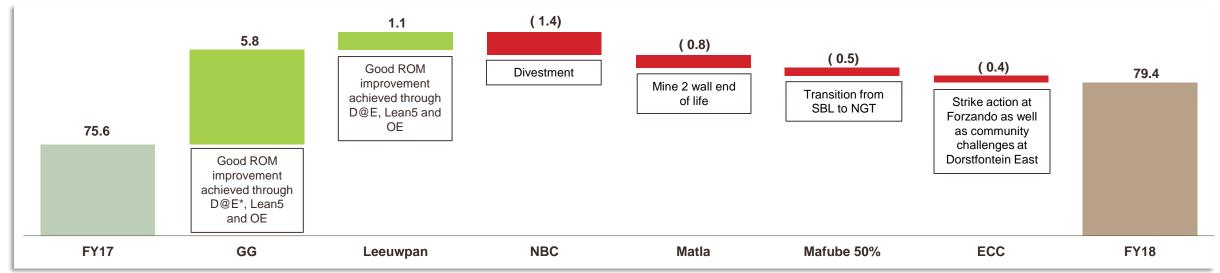
OE ROM tonnes FY17 vs FY18

- Good improvement in ROM tonnes through implementation of OE, Lean5 and digitalisation programs
- Increase in ROM despite planned GG2 plant shut as well as NBC divestment
- Several BO** interventions ongoing to drive further improvement in FY19

Coal ROM tonnes improvement (Mt)



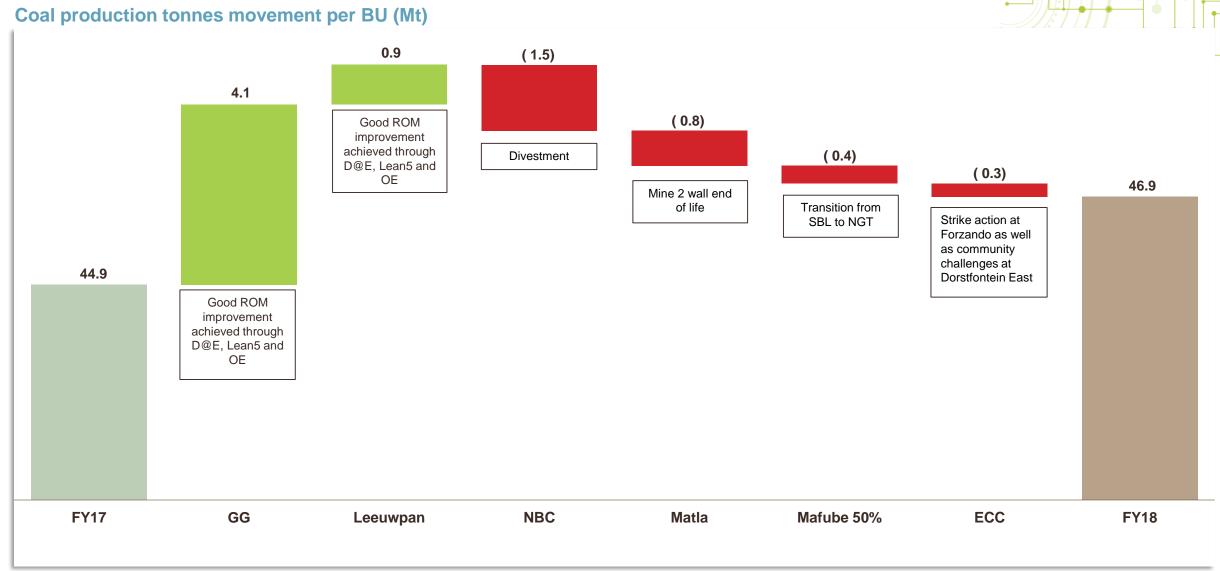
Coal ROM tonnes movement per BU (Mt)



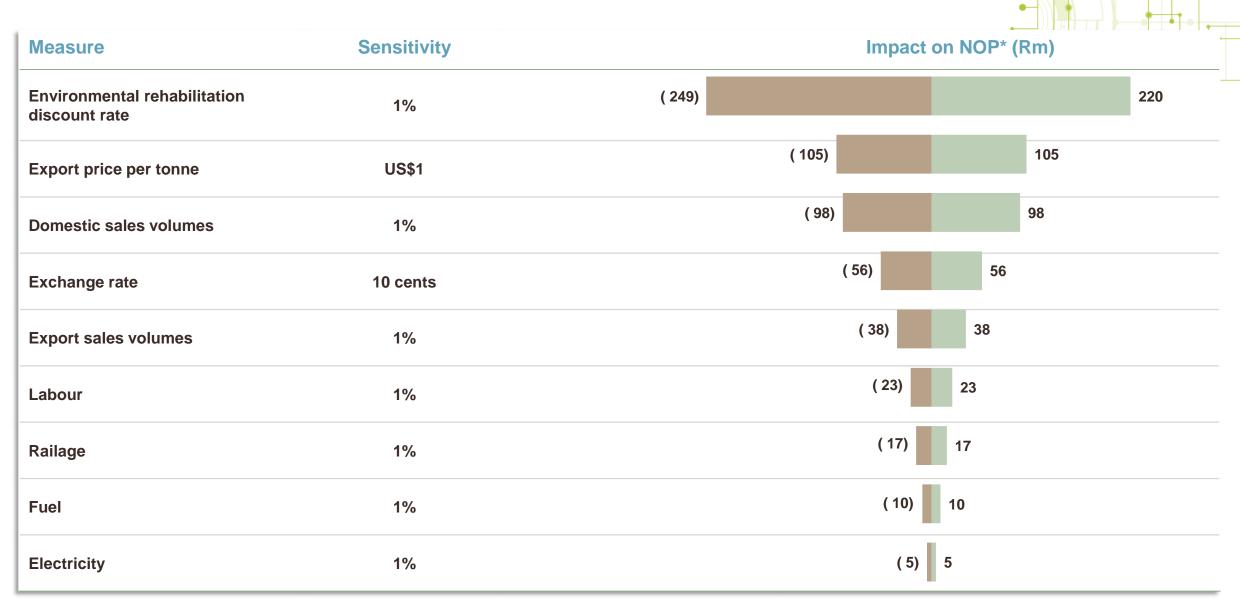
^{*} Digital @Exxaro ** Business optimisation

OE production tonnes FY17 vs FY18





Coal sensitivities FY18



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^{*} Net operating profit

Financial overview | group IFRS

					///	
R million	FY18	FY17	% change	2H18	1H18	% change
Revenue	25 491	22 813	12	13 231	12 260	8
Operating expenses	(19 788)	(16 753)	(18)	(10 654)	(9 134)	(17)
Net operating profit	5 703	6 060	(6)	2 577	3 126	(18)
Net operating profit margin (%)	22	27	(5)	19	25	(6)
Post-tax equity-accounted income	3 259	2 123	54	2 213	1 046	112
Attributable earnings: owners of parent	7 030	5 982	18	3 848	3 182	21
Headline earnings*	6 707	1 560		3 640	3 067	19
EBITDA	6 924	2 486	179	3 158	3 766	(16)
Cash generated from operations	7 024	6 826	3	3 083	3 941	(22)
Capital expenditure	5 790	3 921	48	3 753	2 037	84
Net debt/(cash)* **	3 867	(69)		3 867	2 504	54
Attributable earnings per share (cents)#	2 801	1 923	46	1 533	1 268	21
Headline earnings per share (cents)#	2 672	502		1 450	1 222	19

^{*} Non-IFRS number ** Net debt re-presented for FY17 # Based on weighted average number of shares of 251 million (FY17 = 311 million)

Financial overview | non-core adjustments

R million	FY18	FY17	2H18	1H18
Coal	349	(59)	232	117
Sale of mineral properties	115			115
Disposal of operations	171		171	
Insurance claims received	57		57	
Gain/(loss) on disposal of non-core assets	6	(59)	4	2
TiO ₂		5 085		
Loss on dilution of investment in Tronox Limited		(106)		
Partial disposal of investment in Tronox Limited		5 191		
Other	(345)	(4 780)	(144)	(201)
ECC contingent consideration adjustment	(357)	(354)	(169)	(188)
Replacement BEE Transaction		(4 339)		
Gain/(loss) on disposal of non-core assets and other	12	(87)	25	(13)
Non-core adjustment impact on net operating profit	4	246	88	(84)
Net financing cost – Replacement BEE Transaction	(100)	(11)	(33)	(67)
Tax on items with impact on net operating profit	(29)	17	(30)	1
Post-tax equity-accounted income	(12)	(565)	(22)	10
Total non-core adjustment impact on attributable earnings	(137)	(313)	3	(140)

Financial overview group core*

					///-	
R million	FY18	FY17	% change	2H18	1H18	% change
Revenue	25 491	22 813	12	13 231	12 260	8
Operating expenses	(19 792)	(16 999)	(16)	(10 742)	(9 050)	(19)
Add back: Depreciation	1 582	1 393	14	838	744	13
EBITDA	7 281	7 207	1	3 327	3 954	(16)
EBITDA margin (%)	29	32	(3)	25	32	(7)
Post-tax equity-accounted income	3 271	2 688	22	2 235	1 036	116
Headline earnings	7 167	6 295	14	3 845	3 322	16
Headline earnings per share (cents)**	2 159	2 011	7	1 158	1 001	16
Average R/US\$ rate						
Realised	12.93	13.49	(4)	13.51	12.33	10
Spot	13.24	13.30		14.18	12.30	15
Average API4 export price (US\$/tonne)	98	84	17	99	97	2
Average coal export price realised						
US\$/tonne	77	69	12	75	79	(5)
R/tonne	1 013	922	10	1 070	976	10

^{*} Non-IFRS number ** Based on core weighted average number of shares of 332 million (FY17 = 313 million)

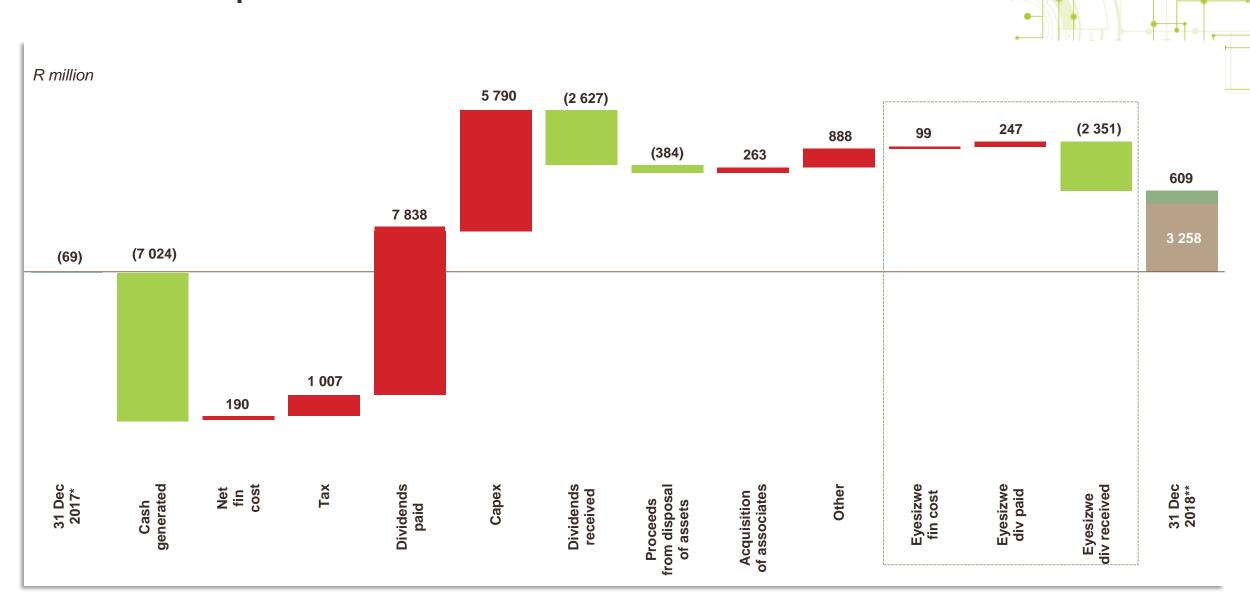
Capital funding structure

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R million	Facilities available					
	Drawn	Undrawn/ committed	Undrawn/ unissued			
Term loan and revolving facility*	3 250	4 500				
DMTN** programme	520		4 480			
Interest bearing borrowings	3 770					
Eyesizwe preference share liability	613					
Interest capitalised	61					
Finance lease liabilities	2					
Capitalised transaction costs	(30)		Ma	aturity profile of	debt	
Total interest bearing borrowings	4 416		Repayment year	r	4 416	
Current	573		Less than 6 mg	onths	578	
Non-current	3 843		6 – 12 months		(5)	
Net cash and cash equivalents	(549)		1 – 2 years		(10)	
Net debt	3 867		2 – 3 years		3 242	
Not dobt			3 – 4 years		611	

^{*} Excludes additional R2bn accordion option ** Domestic medium-term note

Group FY18 net (cash)/debt



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^{*} Eyesizwe debt = R2 478 million; Exxaro net cash = R2 547 million ** Eyesizwe debt = R609 million; Exxaro net debt = R3 258 million

Performance key indicators

	T1		F)/47*
	Target	FY18	FY17*
Internal key performance indicators			
EBITDA interest cover (times)	>4	22	6
Return on capital employed** (%)	>20	23	23
Net debt: equity (%)	<40	9	
Net debt: EBITDA (times)	<1.5	1	
Bank covenants#			
Net debt: equity (%)	<80	12	3
EBITDA interest cover (times)	>4	20	15
Net debt: EBITDA (times)	<3	1	

^{*} Re-presented ** Excluding impairments # Including dividends received from associates and contingent liabilities except DMR guarantees