

Interim financial results

Presentation for the six-month period
ended 30 June 2026

20 August 2026

Disclaimer

A range of financial and non-financial measures are used to assess our performance, including certain Alternative Performance Measures (APMs) that are not defined nor specified in International Financial Reporting Standards (IFRS® Accounting Standards) as issued by the International Accounting Standards Board (IASB®). Management uses APMs alongside IFRS Accounting Standard measures to improve comparability of information between reporting periods and business units. APMs are therefore not deemed to substitute nor replace reporting under IFRS Accounting Standards and may not fairly present the group's financial position, changes in equity, results of operations or cash flows. APMs are not uniformly defined by all companies, including those in Exxaro's industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies. The APMs are the responsibility of Exxaro's directors, are provided for illustrative purposes only and have not been reviewed nor reported on by Exxaro's external auditor.

The forward-looking statements are the responsibility of Exxaro's directors and have not been reviewed nor reported on by Exxaro's external auditor. These forward-looking statements are based on management's current beliefs and expectations, which are subject to uncertainty and changes in circumstances, and involve risks that may affect Exxaro's operational and financial information. Exxaro undertakes no obligation to update nor reverse any forward-looking statements, whether as a result of new information or future developments.

Agenda



Group highlights



Operational performance



Financial performance



Conclusion

Today's speakers



Ben Magara
Chief Executive Officer



Riaan Koppeschaar
Finance Director

20TH ANNIVERSARY

IMPACT BEYOND THE SURFACE



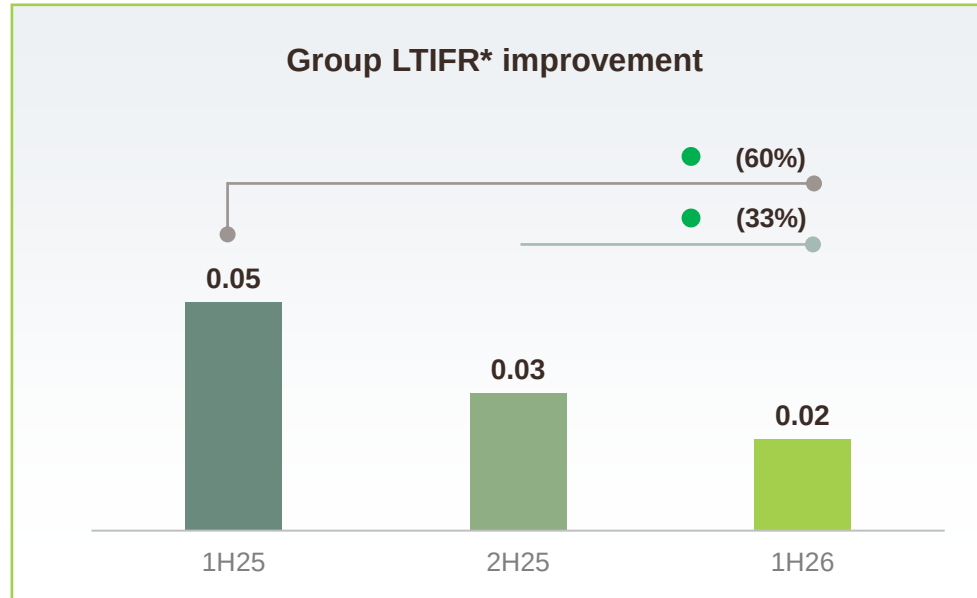
Group highlights

Ben Magara | Chief Executive Officer

20TH ANNIVERSARY

exxaro
POWERING POSSIBILITY

Safety | Record safety performance



- Four consecutive years without a work-related fatality**
- Group LTIFR improved 60% to 0.02, the lowest on record
- Matla, Belfast, Mafube, Leeuwpan, Cennergi operations and Tshipi ended the half with zero lost time injuries
- We must remain vigilant

One Voice Safety Strategy



Streamlined communication



Effective leadership



Leading safe practices



Zero tolerance



Learning organisation

* Lost-time injury frequency rate per 200 000 worker-hours worked ** As at 15 August 2026: Last fatality 15 August 2022 – Mr. Mathews Maonalo

Key messages | A strong 1H26 performance vs 1H25

STRATEGY EXECUTION	LSP* reached commercial operation in April 2026 and is delivering green energy		Manganese acquisition completed and contributing production and earnings since March 2026		
OPERATIONAL PERFORMANCE	Coal production	Coal sales	Coal export sales volumes	Renewable energy generation	Manganese production**
	up 11% to 21.5Mt	up 4% to 19.9Mt	up 15% to 3.9Mt	up 12% to 378GWh	up 11% to 1.82Mt
FINANCIAL PERFORMANCE	Group revenue	Group EBITDA	Net cash #	HEPS##	47 th consecutive dividend
	up 7% to R22.1bn	essentially flat at R5.6bn	of R6.4bn	down 20% to R13.77	R7.00/share in-line with new dividend policy

* Lephalale Solar Project ** For illustrative purpose only, on a 100% basis for Tshipi for the full period January 2026 to June 2026 (1H26) # Excluding Energy's net debt

Headline earnings per share

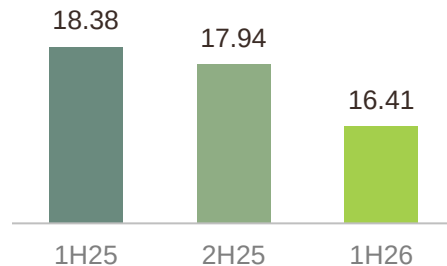
Tough macro-economics due to geopolitical uncertainty

Market dynamics

- Rand strengthened 11% year-on-year (YoY), supported by weaker US dollar and improved SA current account
- Diesel prices up 21%
- Geopolitical tensions driving renewed inflationary pressures
- API4 coal prices improved 15% YoY to US\$105.78/tonne
- Iron ore prices improved 6% YoY to US\$106.38/tonne
- Manganese ore prices improved 16% YoY to US\$4.74/dmtu*

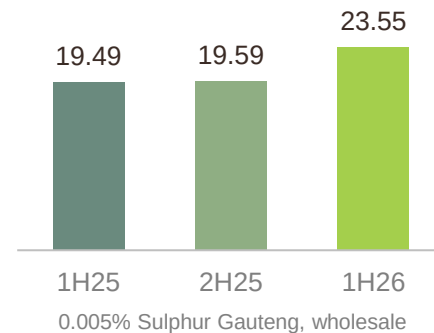
Rand performance**

US\$/ZAR



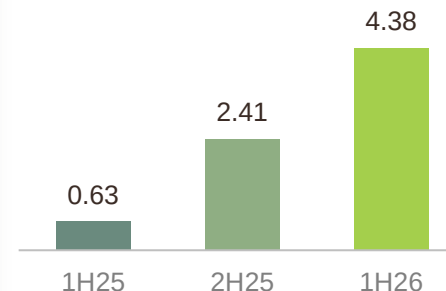
Diesel prices**

R/litre



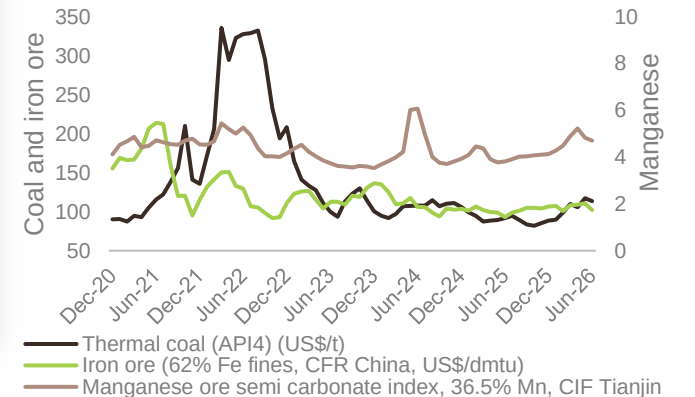
Inflation

SA PPI, %



Coal, iron ore and manganese prices**

US\$/tonne



* Manganese ore semi carbonate index, 36.5% Mn, CIF Tianjin, prices per dry metric tonne unit ** Average monthly spot prices

Sources: Stats SA, S&P Global, Argus, and Fastmarkets

Operational performance



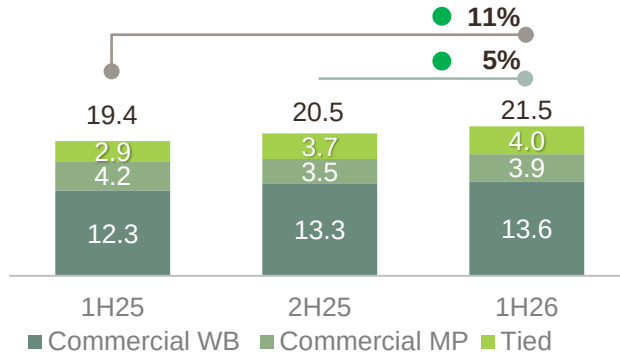
26TH
XX ANNIVERSARY

exxaro
POWERING POSSIBILITY

Coal | Total production up 11% due to operational efficiency

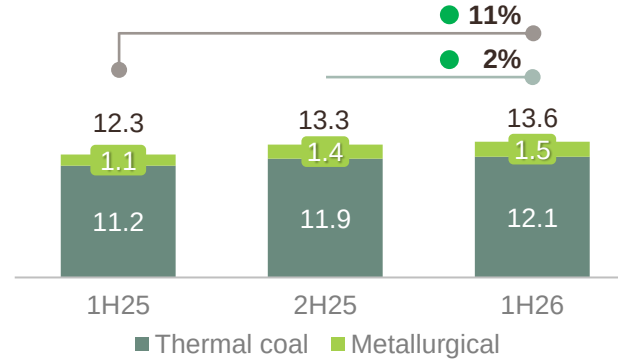
Total production

Million tonnes



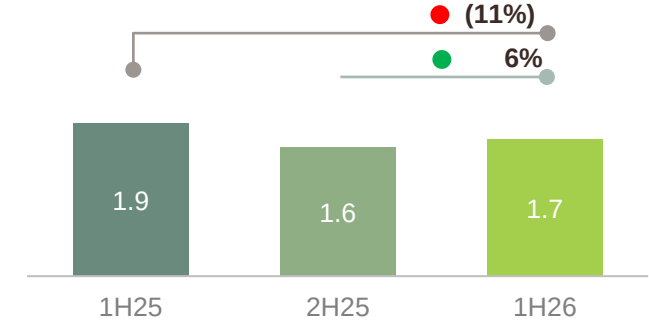
Grootegeluk

Million tonnes



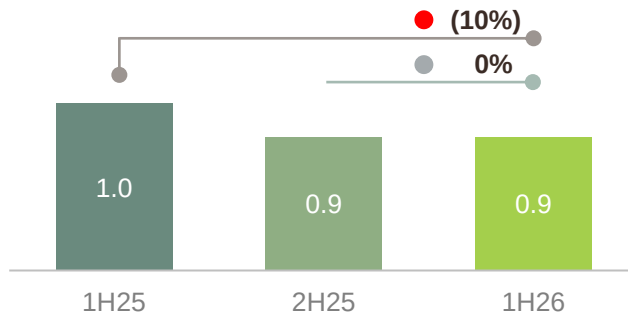
Belfast

Million tonnes



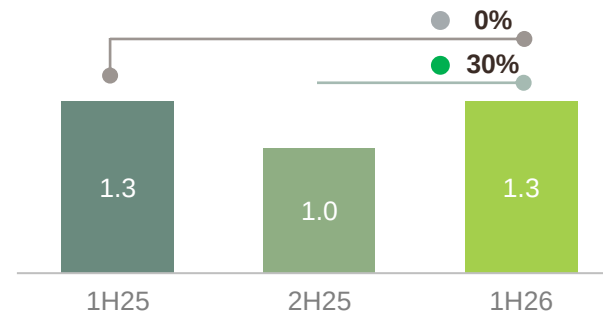
Mafube

Million tonnes



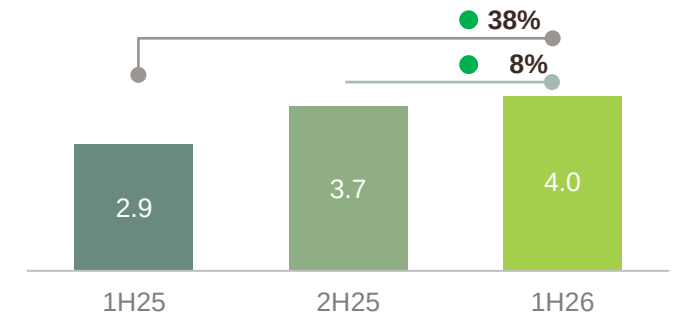
Leeuwpan

Million tonnes



Matla

Million tonnes



Coal | Portfolio optimisation driving strong total sales performance

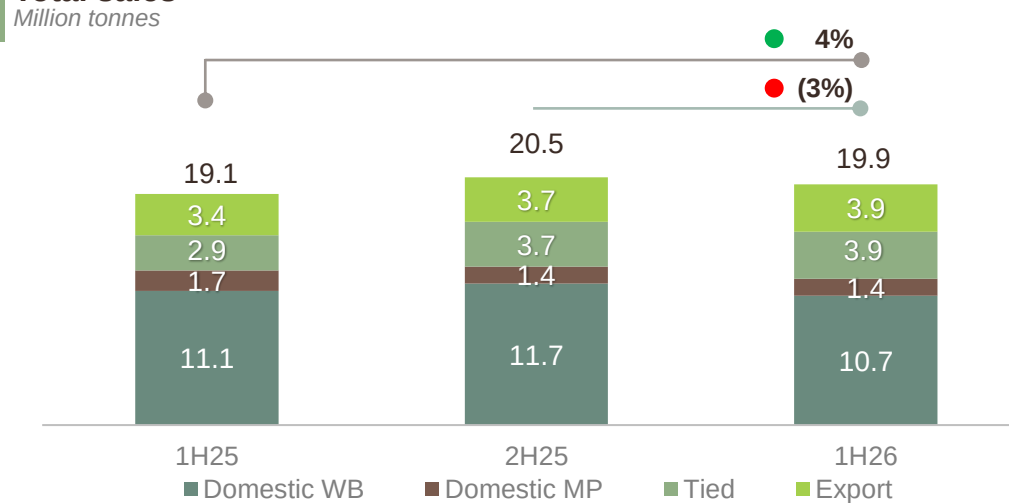
Sales per business unit

Million tonnes	1H25	2H25	1H26	Variance*
Total coal sales	19.1	20.5	19.9	4%
Eskom	13.2	14.8	14.0	6%
• Grootegeluk	10.3	11.1	10.1	
• Matla	2.9	3.7	3.9	
Other domestic thermal	2.2	1.9	1.9	(14%)
• Grootegeluk	0.5	0.5	0.5	
• Leeuwpán	1.0	0.5	0.4	
• Belfast	0.3	0.6	0.7	
• Mafube	0.4	0.3	0.3	
Exports	3.4	3.7	3.9	15%
• Grootegeluk	1.1	1.4	1.7	
• Leeuwpán	0.4	0.5	0.6	
• Belfast	1.4	1.2	1.0	
• Mafube	0.6	0.6	0.6	
• Inventory movement	(0.1)			
Domestic metallurgical				
• Grootegeluk	0.3	0.1	0.1	(67%)

* Year-on-year

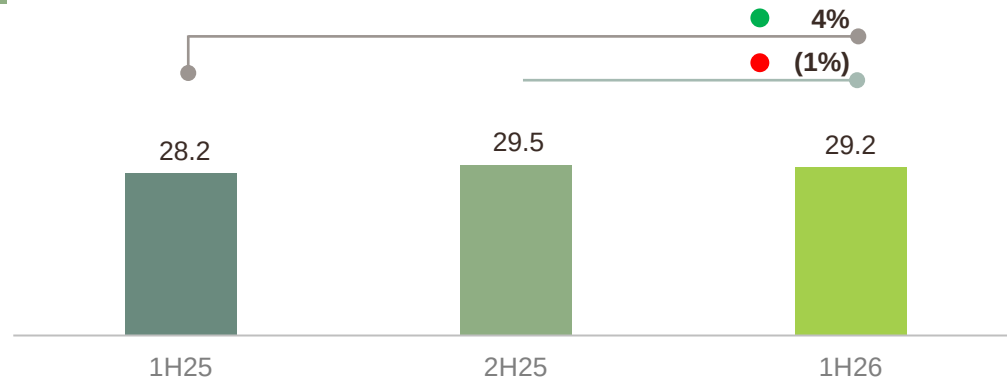
- › Total coal sales up 4%
- › Eskom sales up 6%, driven by Matla performance
- › Other domestic thermal sales down, to enhance higher margin exports
- › Export volumes increased to benefit from high prices and improved TFR performance
- › Metallurgical sales impacted by weaker steel market demand

Total sales

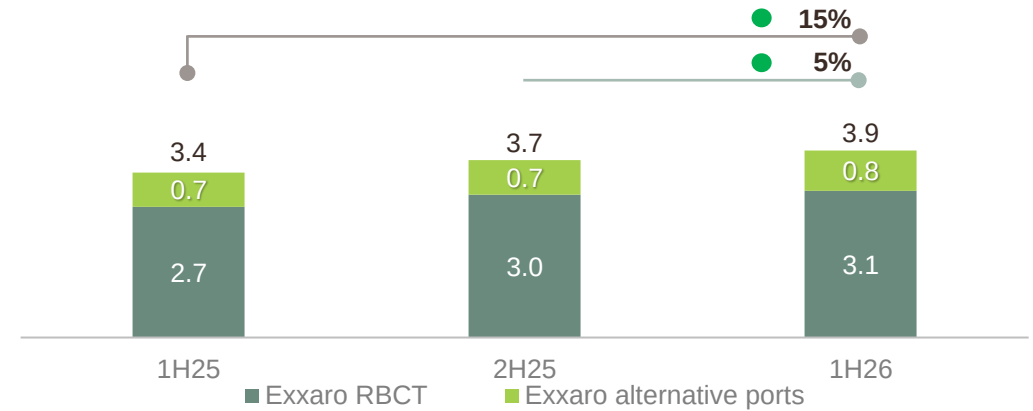


Coal | Strong export performance, despite constrained Waterberg line

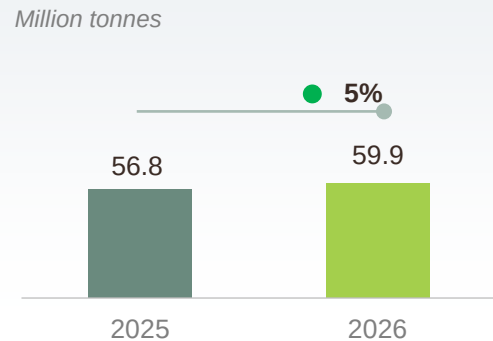
RBCT* coal exports
Million tonnes



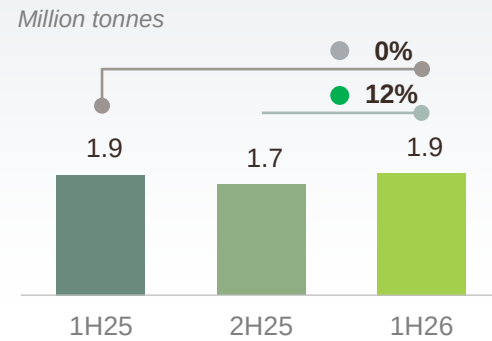
Exxaro coal exports
Million tonnes



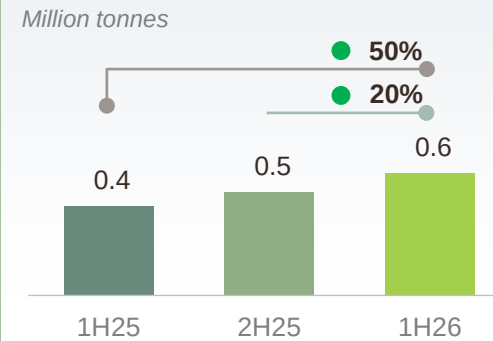
TFR tipped at RBCT**
(annualised tempo)



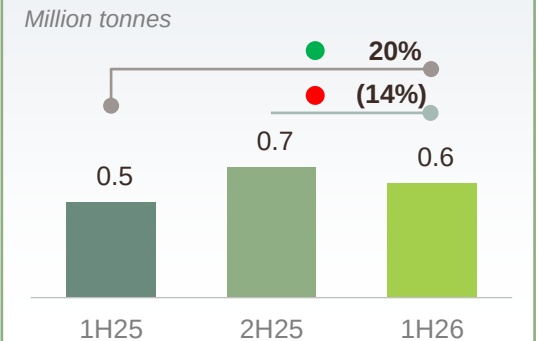
Mpumalanga – RBCT
(direct)



Grootegeeluk – RBCT
(direct)



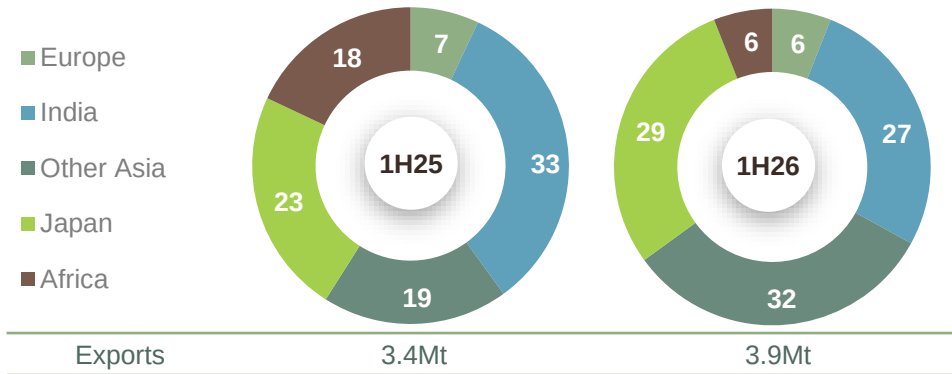
Grootegeeluk – RBCT
(multimodal)



* Richards Bay Coal Terminal ** Transnet Freight Rail

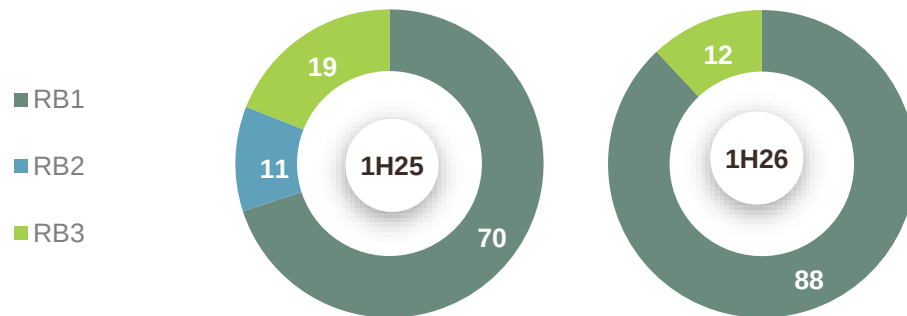
Coal | Export sales performance sustained by agile market segmentation

Exxaro export sales destinations %



- India and Japan remain natural markets for our portfolio
- Other Asia, led by Taiwan, contributing significantly to export performance
- Stronger export performance to Japan
- Increased high margin RB1 percentage in the sales mix
- Price realisation impacted by a mix of fixed and index linked contracts

Export product mix %



Average realised prices

US\$/tonne



* Source: Argus/McCloskey Price Index

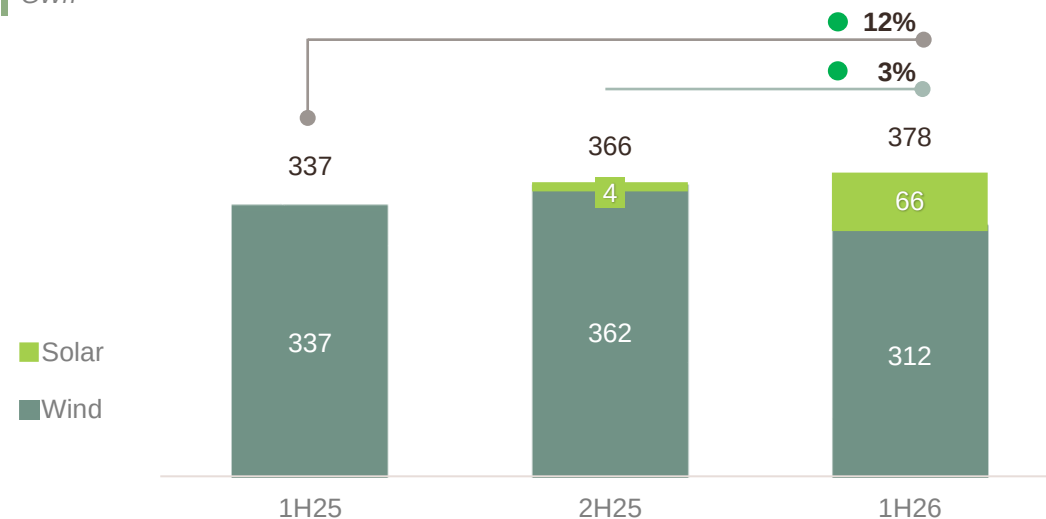
Cennerggi | LSP fully operational, enhancing green energy generation

	Unit	1H25	2H25	1H26	Variance*
Energy generation	GWh	337	366	378	12%
Availability	%	98	98	98	
Revenue	Rm	675	735	696	3%
Operational EBITDA	Rm	537	573	548	2%
Operational EBITDA margin	%	80	78	79	(1%)
Project finance charges**	Rm	250	242	253	1%
Project finance debt	Rm	6 300	7 691	8 331	32%
• Operational assets	Rm	3 909	3 724	4 747	21%
• Assets under construction	Rm	2 391	3 967	3 584	50%

- › LSP contributing to higher green energy generation
- › Strong plant availability across the portfolio
- › Lower contribution from wind assets due to reduced wind speed
- › Stable and high operational EBITDA margin driven by long-term offtake agreements

Renewable energy generation

GWh

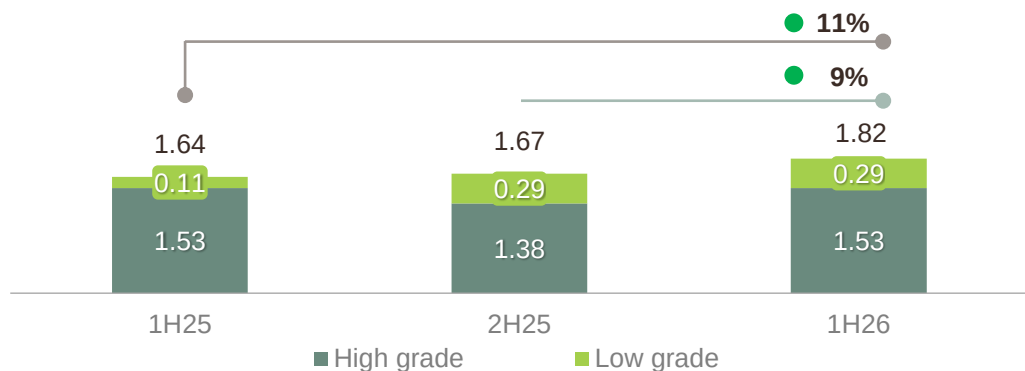


* Year-on-year ** Effective interest paid on project financing excluding capitalised borrowing costs

Manganese | Tshipi* delivers improved safety, production and pricing

Tshipi manganese production (100% basis)

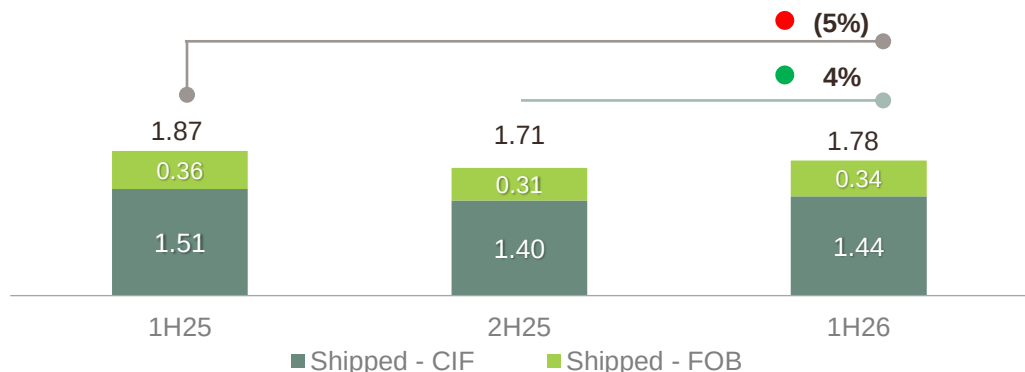
Million tonnes



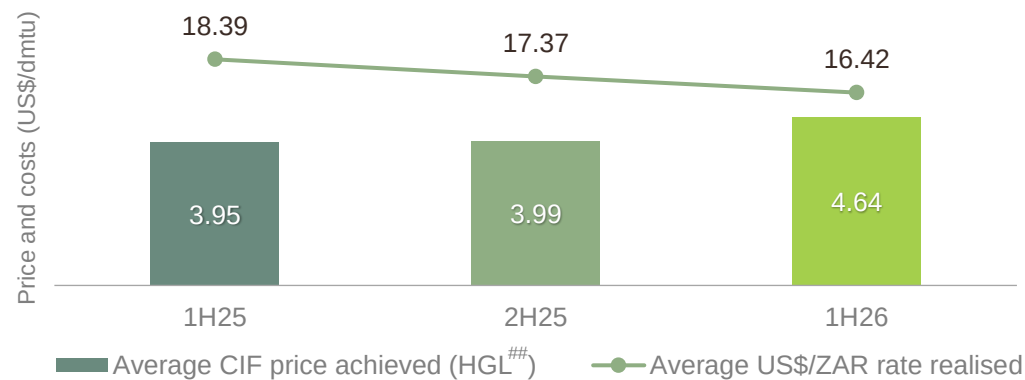
- Strong safety performance, LTIFR** improved 52% to 0.12
- Manganese production improved 11% to 1.82Mt
- Sales declined 5% to 1.78Mt
- CIF# achieved price improved 18% to US\$4.64/dmtu

Tshipi manganese sales (100% basis)

Million tonnes



Average prices achieved



* On a 100% basis and for the full six-month period shown for illustrative purposes only ** Lost-time injury frequency rate per 200 000 worker-hours worked

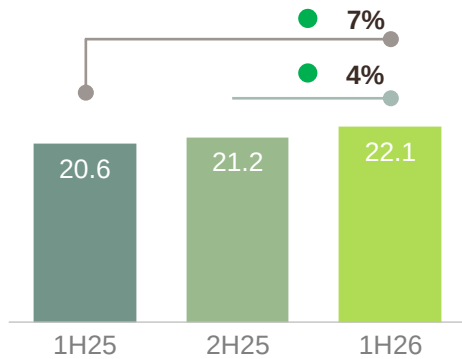
Semi-carbonate 36.5% ## High-grade lump

Financial performance

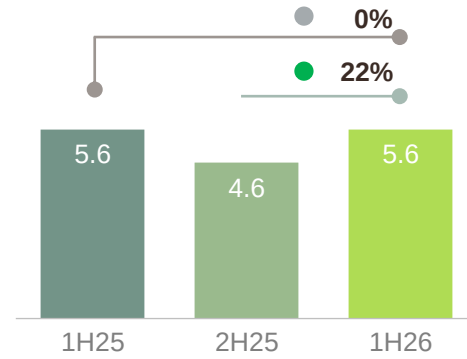
Riaan Koppeschaar | Finance Director

Group | Solid operating performance underpins strong cash generation

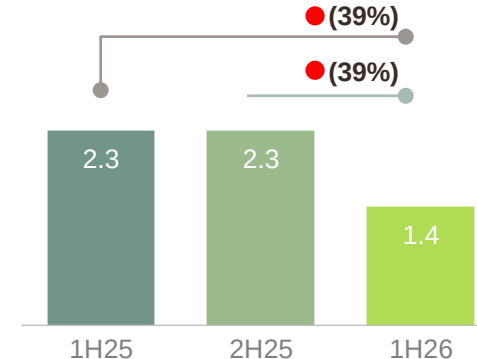
Revenue
R billion



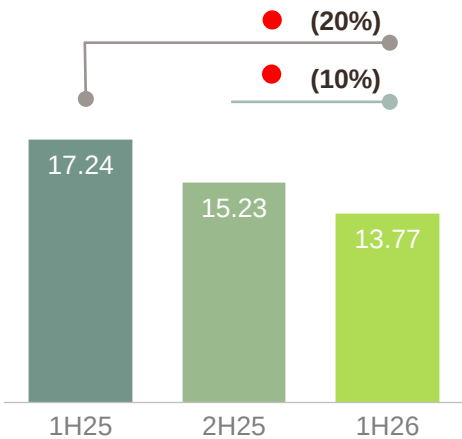
EBITDA
R billion



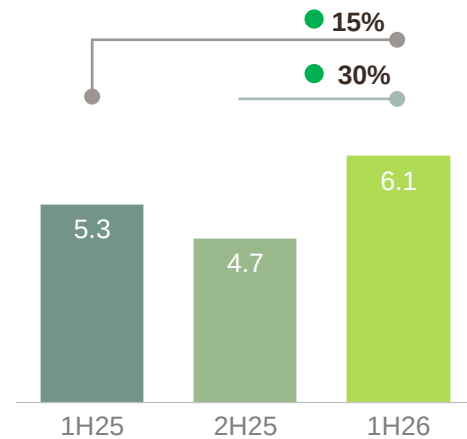
Adjusted* equity income
R billion



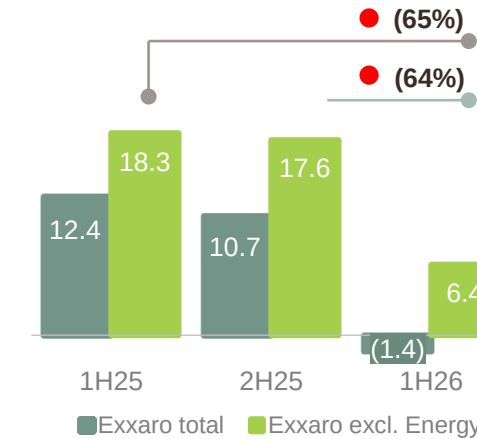
HEPS
R/share



Cash generated
R billion



Net (debt)/cash
R billion



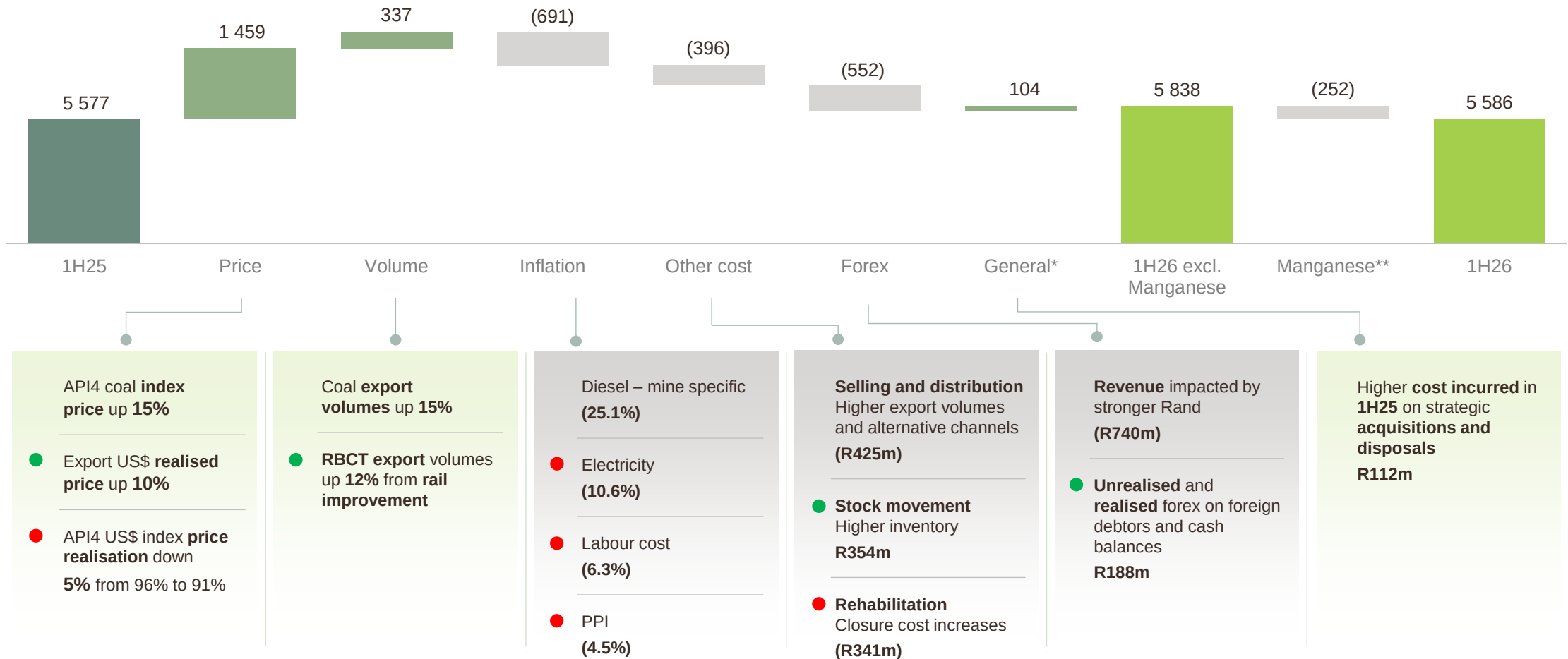
* Adjusted with headline earnings adjustments

Additional information on slide 35 to 37



Group | Strong Coal and Energy EBITDA contribution despite cost pressures

Group EBITDA R million



* Total EBITDA variance for Matla included = -R2 million ** Refer slide 20 for detail

Coal | Focused cost optimisation protecting margins

Revenue and EBITDA per segment

R million

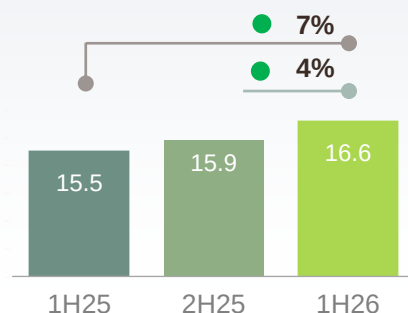
	Revenue			EBITDA		
	1H25	2H25	1H26	1H25	2H25	1H26
• Commercial Waterberg	11 753	11 950	13 105	5 364	4 950	5 793
• Commercial Mpumalanga	4 511	3 873	4 245	230	(241)	220
• Tied Mpumalanga – Matla	3 549	4 473	3 983	95	96	93
• Other				(137)	(106)	(302)
Coal - Total	19 813	20 296	21 333	5 552	4 699	5 804
EBITDA margin (%)				28	23	27

- › EBITDA performance improvement of 5%
- › Production growth supporting fixed cost absorption
- › Unit costs increased by 4.6%, broadly aligned with inflation despite higher fuel costs
- › Increase in closure cost estimate impacting rehabilitation liability
- › Higher export volumes and diesel costs impacting logistics cost

Production tonnes

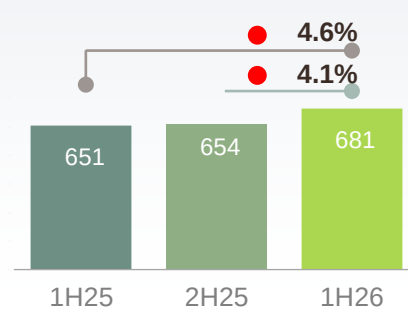
Million tonnes

Excluding Matla and Mafube



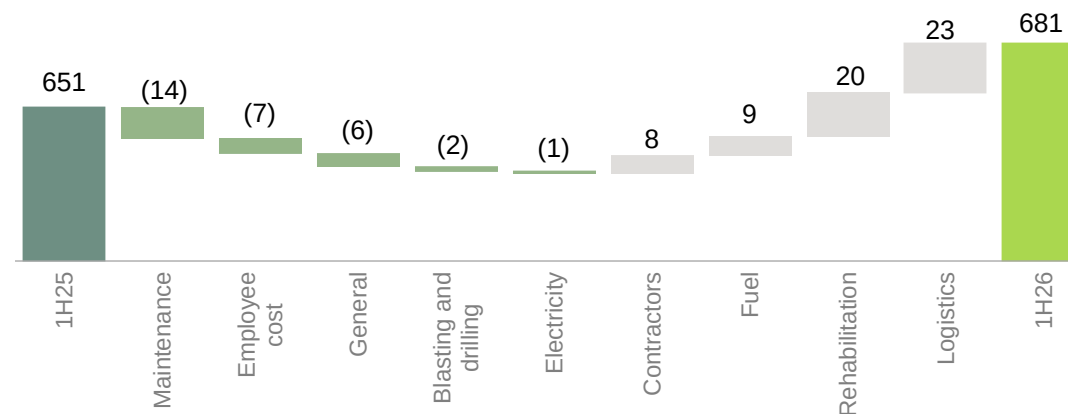
Total cash cost per tonne

R/tonne



Total cash cost per tonne

R/tonne



Additional information on slide 38

Metals | Manganese acquisition strengthens diversification

Financial performance*

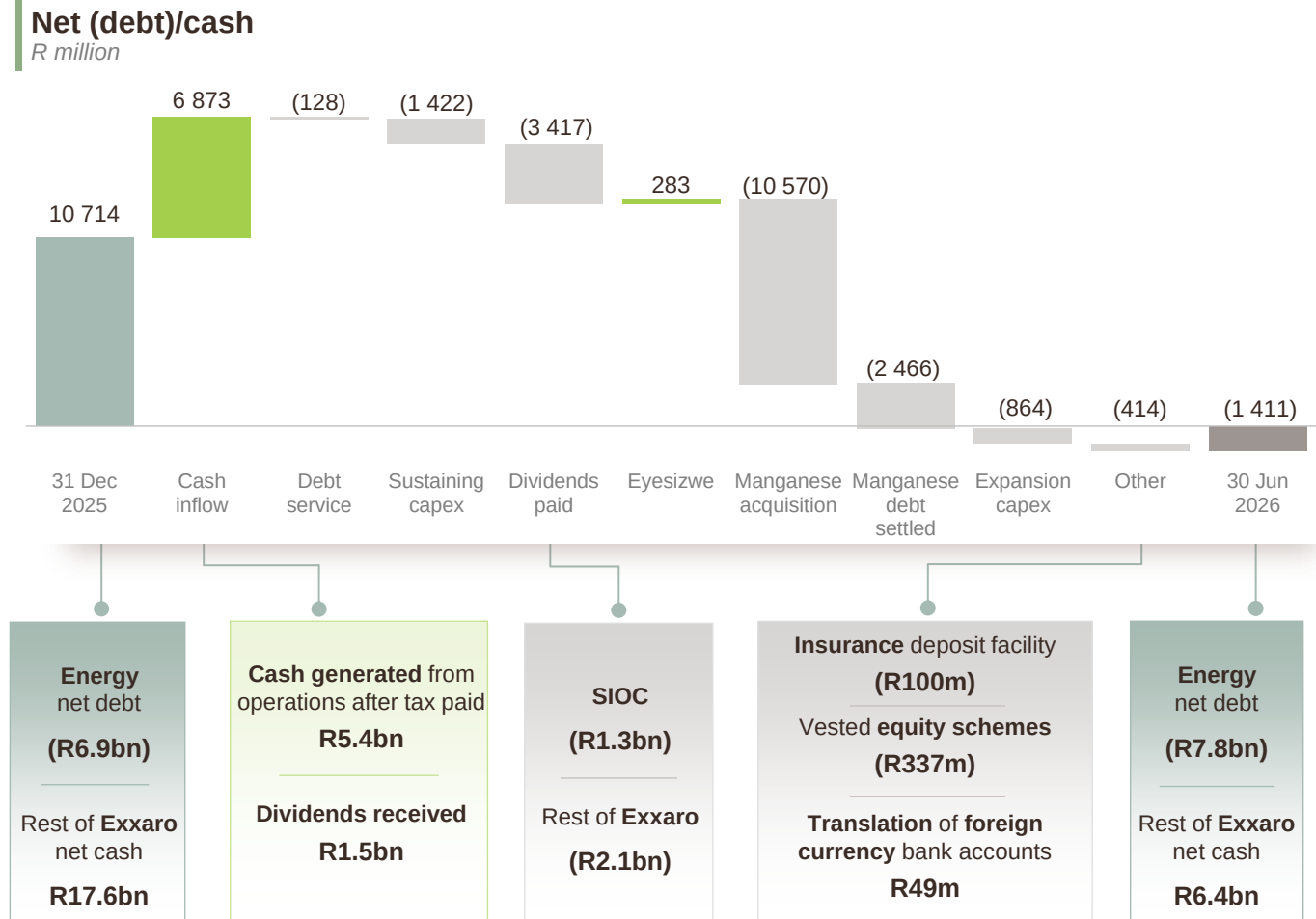
R million

	1H25	1H26	Variance
Revenue**		145	
EBITDA**		(252)	
Income from investments**		26	
Adjusted equity-accounted income	2 232	1 405	(37)
• SIOC	1 943	1 162	(40)
• Black Mountain	289	1	(100)
• Tshipi**		242	
Dividend received	1 732	1 444	(17)
• SIOC	1 732	1 344	(22)
• Tshipi**		100	
› Revenue	EMMT# group sales, marketing and management fee from Tshipi		
› EBITDA	Consisting mainly of marketing operations (+R28 million), fair value adjustments at acquisition (-R179 million) and once-off associated transactional cost (-R89 million)		
› Income from investments	Dividend received from investment in Jupiter Mines		
› Equity-accounted income	SIOC: Lower due to the stronger Rand as well as higher mining cost Black Mountain: Lower due to higher mining cost and delayed ramp-up of Gamsberg Phase II		

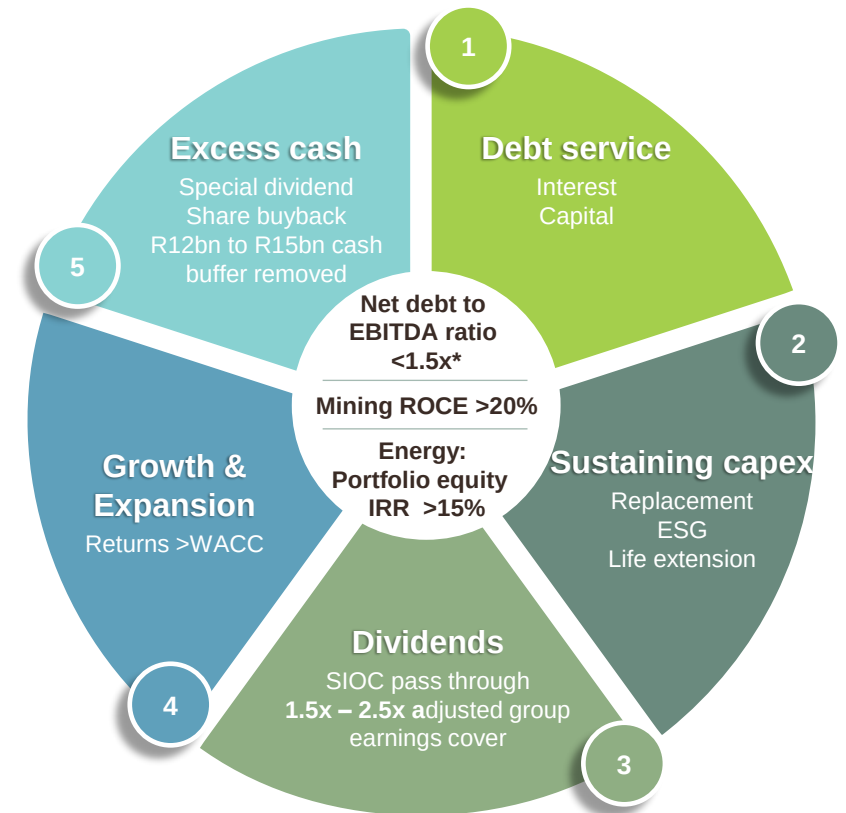
* Purchase price allocation in progress ** Performance from manganese assets acquired on 27 February 2026, included from 1 March 2026 to 30 June 2026 # Exxaro Manganese Marketing and Trading



Group | Capital allocation – Strong financial position preserved



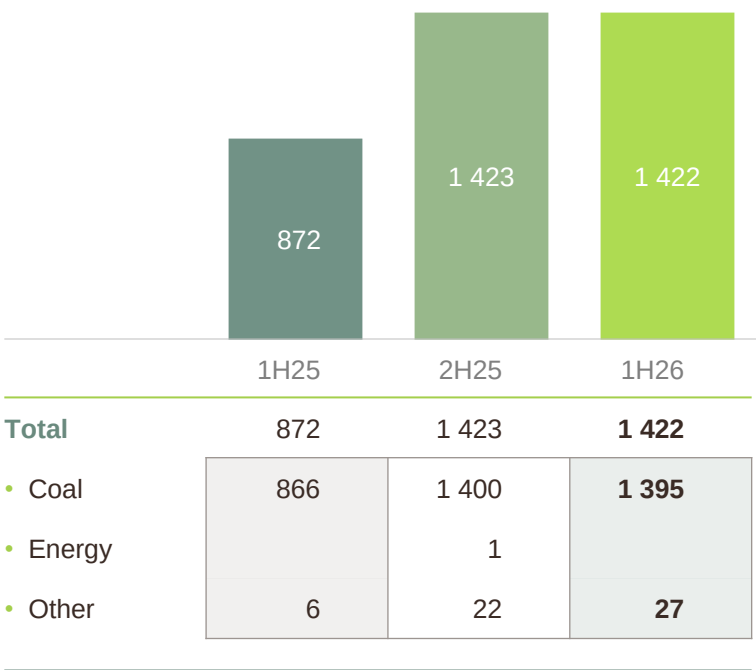
Capital allocation framework



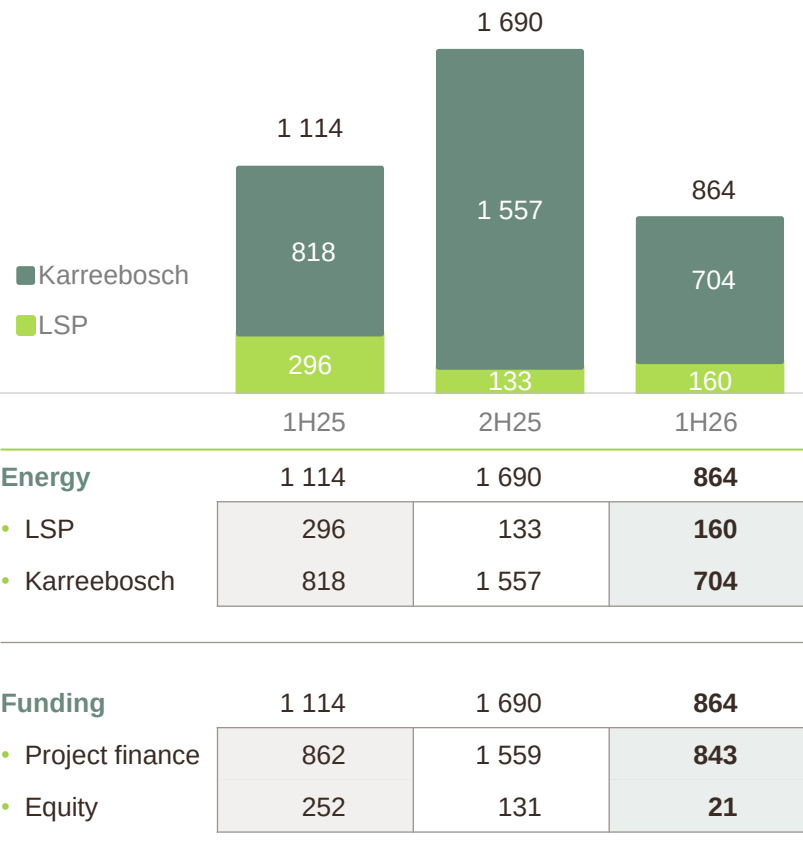
* Excluding project finance

Group | Capital expenditure aligned to strategic priorities

Sustaining capital *R million*



Expansion capital *R million*



Group | 47th consecutive dividend reflecting new enhanced policy

Dividend declared

	Interim 1H25	Final 2H25	Total FY25	Interim 1H26
Dividend cover: Adjusted group earnings (times)	2.5	1.8	1.8	1.8
SIOC dividend declared (Rm)	1 535	1 344	2 879	688
Dividend declared per share (cents)	843	1 000	1 843	700
Dividend declared (Rm)	2 910	3 419	6 329	2 393
• Eyesizwe	907	1 076	1 983	753
• Other	2 003	2 343	4 346	1 640

New dividend policy impact

Rand per share

	Interim 1H25	Final 2H25	Interim 1H26
Cover: Previous policy	2.5	2.5	2.5
Cover: New policy		1.8	1.8
Enhanced benefit		R2.93	R1.41
<u>Dividend per share</u>			
	R8.43 R3.99 R4.44	R7.07 R3.14 R3.93 R10.00 R6.07 R3.93	R5.59 R3.58 R2.01 R7.00 R4.99 R2.01
	1H25	2H25	1H26

- Rest of Exxaro
Previous policy
- Rest of Exxaro
New policy
- SIOC dividend
pass through

Conclusion

Ben Magara | Chief Executive Officer

Group | Full year coal guidance reiterated and manganese included



**COAL PRODUCTION
AND SALES**
(Mt)

39.4 to 42.8



**COAL EXPORT
SALES**
(Mt)

7.3 to 8.0



**COAL SUSTAINING
CAPITAL EXPENDITURE**
(ZAR billion)

4.0 to 4.5



**RENEWABLE ENERGY
GENERATION**
(GWh)

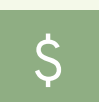
800 to 830



**MANGANESE
PRODUCTION AND
SALES***
(Mt)

3.2 to 3.4

* On a 100% basis of Tshipi production and sales

~R10bn total stakeholder value created		
	Employees Salaries, wages and benefits	R4.2bn
	Shareholders Dividends paid	R3.2bn
	Government Taxes paid	R1.9bn
	Financiers Cost of financing*	R725m

Sustainability

R1.4bn in social impact spend

towards education, enterprise and supplier development, agriculture, health and local and preferential procurement

Level 2 B-BBEE

contributor status maintained

Belfast Integrated Water-Use Licence

amendment approved, securing the mine's life extension opportunities

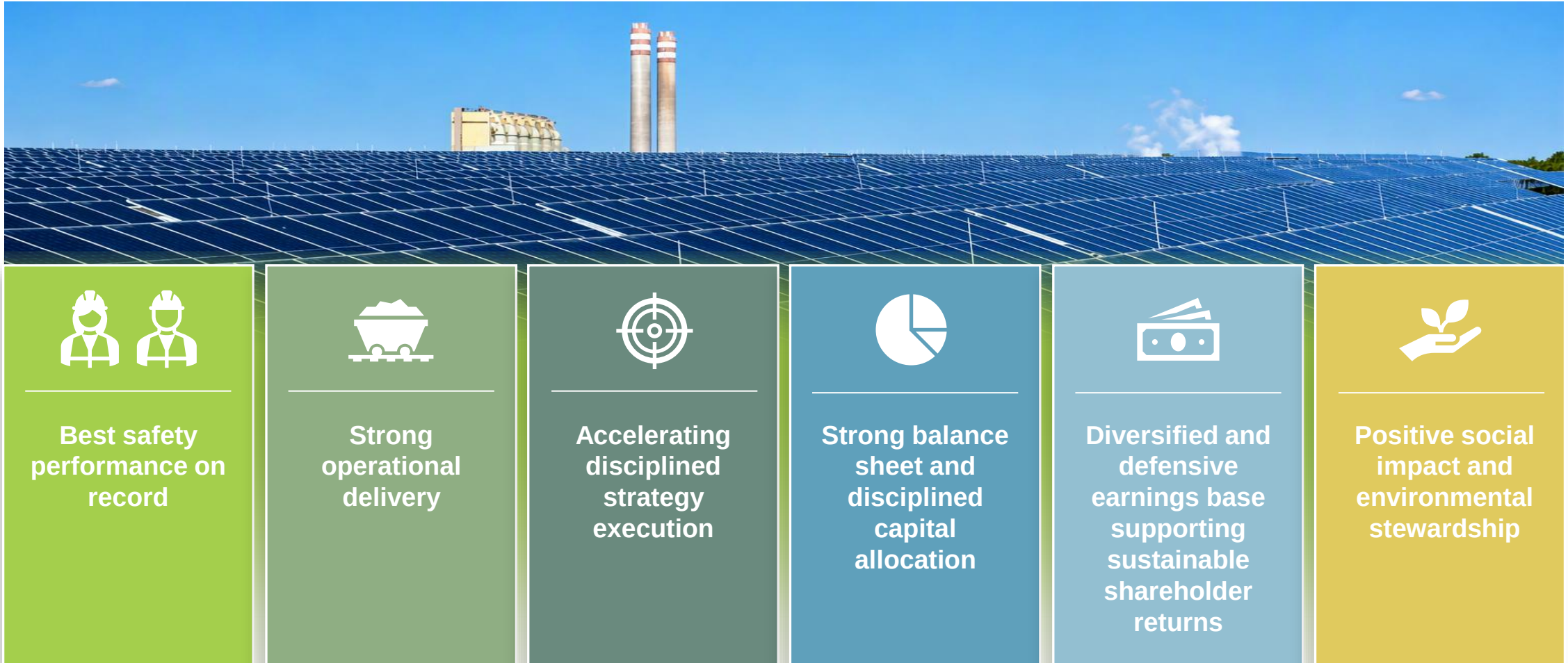
New Matla Coal Supply Agreement

signed with Eskom until 30 November 2043

Strong environmental performance

- LSP delivered 22% Scope 2 emissions reduction at Grootegeluk
- Carbon intensity improved by 3% to 4.57tCO₂e/kTTM**
- Energy intensity improved by 1% to 30.52GJ/kt[#]
- Water intensity decreased by 22.7% to 137L/tRoM^{##}

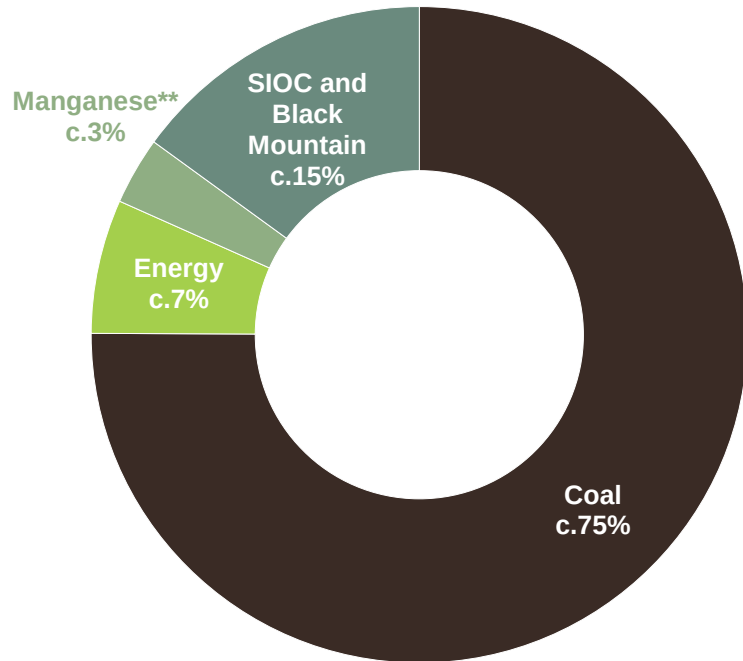
Group | Delivering through a defensive and diversified portfolio



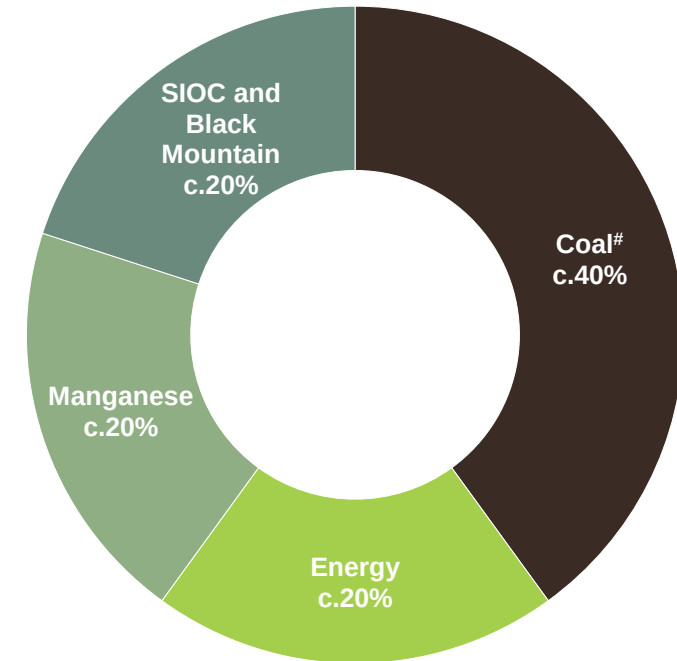
Group | Growing energy and future-facing metals to account for >50% of group financial contribution by 2030, reducing group's carbon intensity



1H26 group financial contribution*



2030 group financial contribution



The long-life coal business will remain of size, and together with its cash generative foundation will drive growth across the other pillars of our portfolio into 2030 and beyond...

* EBITDA and equity-accounted income ** EBITDA normalised for once-off transaction costs # Coal earnings remain relatively flat at 2021 levels

Group | Exxaro anchored by three distinct business pillars for long-term value creation and sustainability through the cycle

Coal



Long-life, high-quality, well capitalised, cash generative and defensive earnings base with export optionality



Renewable energy



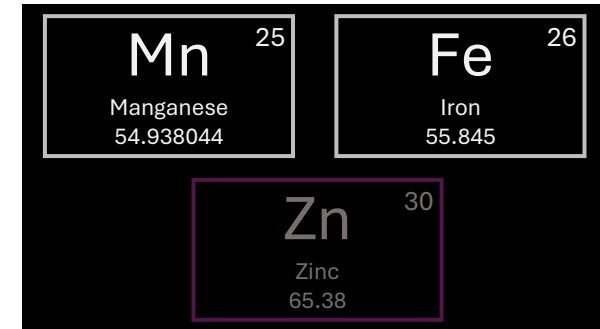
A growing, cash generative, stable and predictable earnings business driving carbon neutrality by 2050



Future-facing metals



Long-life, high-quality, cash generative, and scalable business



Powering possibility, accelerating disciplined delivery



Safety and ethics
Our commitment



Growth
Diversified growth



Sustainability
Impact beyond the surface



Our people
Our strength

Thank you



Annexure

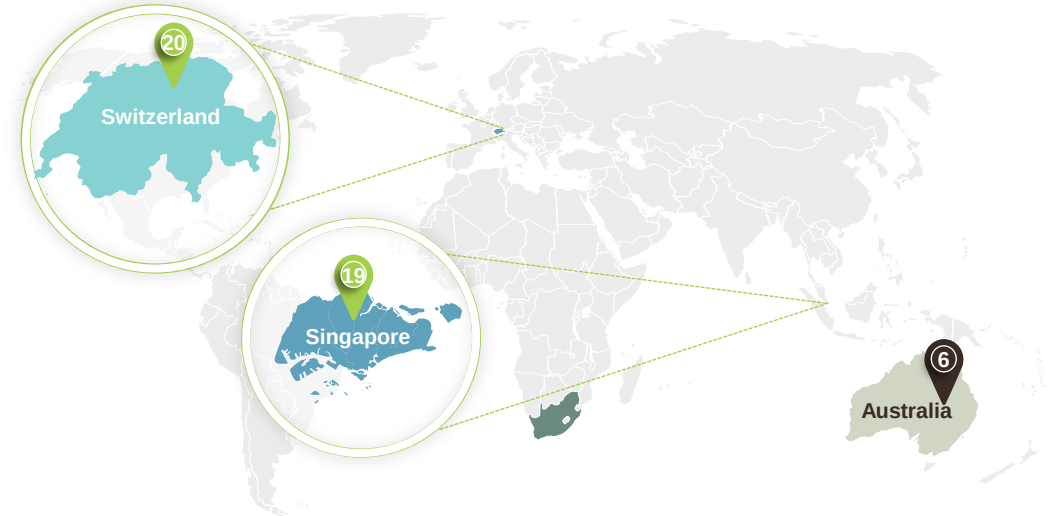
Additional information

...Powering possibility in Africa and Beyond

South Africa



Global presence

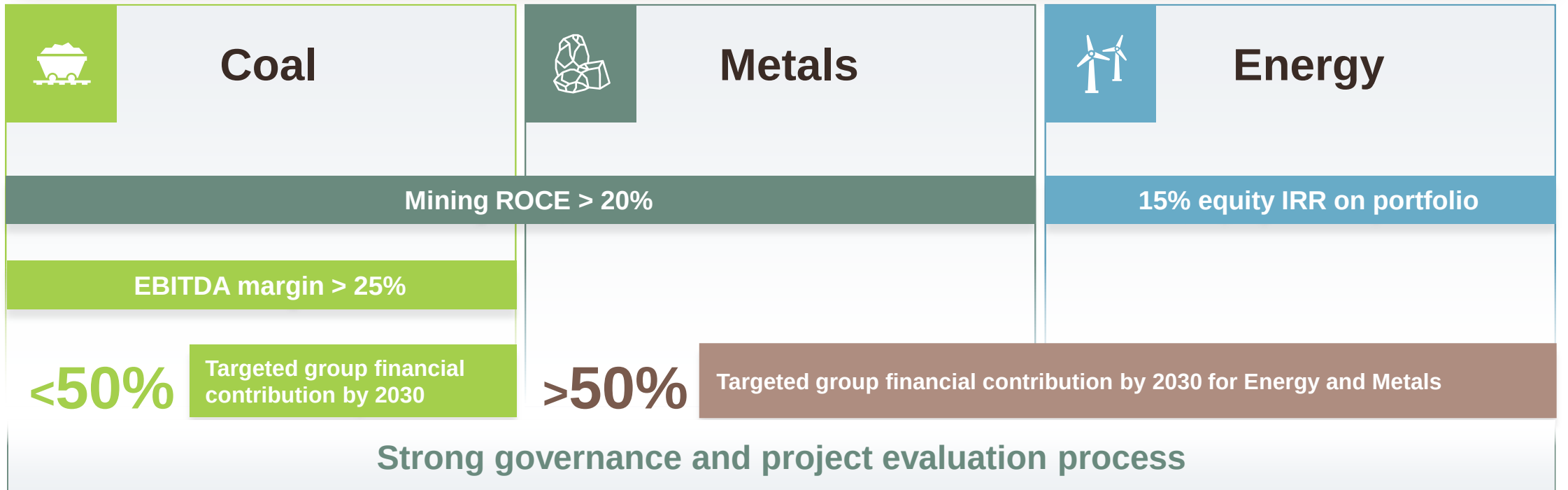


- | | | | |
|--|--|------------------------------------|--|
| 1 Grooteegeluk complex | 7 Richards Bay Coal Terminal (RBCT) (12%) | 14 Tsitsikamma Community Windfarm | Coal
Manganese
Zinc
Iron Ore
Renewable energy
Sales and Marketing |
| 2 Mafube JV (50%) | 8 Tshipi Borwa | 15 Karreebosch Wind Farm Project | |
| 3 Leeuwan | 9 Mokala* | 16 Sishen* | |
| 4 Belfast | 10 Sishen Iron Ore Company (20.6%) | 17 Gouda* | |
| 5 Matla | 11 Black Mountain Mining (26%) | 18 Corona* | |
| 6 Moranbah South, Australia (Project) | 12 Lephalale Solar Project (LSP) | 19 EMMT | |
| | 13 Amakhala Emoyeni | 20 EITAG | |

* Acquisitions announced but not yet effective

Building a diversified portfolio for long term value creation and sustainability

Our key metrics to anchor the way we operate



Net debt to EBITDA ratio <1.5x excluding project finance

Coal | Sensitivities – 1H26

<i>R million</i>	Sensitivity	EBITDA impact
Environmental rehabilitation discount rate decrease	1%	(372)
Environmental rehabilitation discount rate increase	1%	332
Royalty cost	1%	195
Domestic sales volumes	1%	146
Production cost	1%	93
Export price per tonne	US\$1	64
Export sales volumes	1%	43
Exchange rate	10 cent	29
Logistics*	1%	28
Labour	1%	20
Fuel**	1%	10
Energy	1%	4

* Includes both road and rail transport ** On mine cost

Group | Financial overview – IFRS results

<i>R million</i>	1H25	% change 1H25 vs 2H25	2H25	% change 2H25 vs 1H26	1H26
Revenue	20 579	3	21 192	4	22 128
Operating expenses	(16 447)	(11)	(18 177)		(18 097)
Net operating profit	4 132	(27)	3 015	34	4 031
Net operating profit margin (%)	20	(6)	14	4	18
Post-tax equity-accounted income	2 261	(2)	2 227	(37)	1 396
Attributable earnings: owners of parent	4 139	(17)	3 425	(5)	3 264
Headline earnings*	4 154	(14)	3 574	(10)	3 223
EBITDA	5 577	(17)	4 648	20	5 586
Cash generated by operations	5 305	(11)	4 735	29	6 123
Capital expenditure	(1 986)	(57)	(3 113)	27	(2 286)
Net (debt)/cash	12 448	(14)	10 714	(113)	(1 411)
Attributable earnings per share (cents)**	1 717	(15)	1 461	(5)	1 395
Headline earnings per share (cents)**	1 724	(12)	1 523	(10)	1 377

* Non-IFRS number ** Based on WANOS (weighted average number of shares) of 234 million (1H25 = 241 million and 2H25 = 238 million)

Group | Headline earnings adjustments

R million

	1H25	2H25	1H26
Coal	(16)	(227)	(12)
• Loss on disposal of property, plant and equipment	(16)	(227)	(12)
Other		32	
• Gain on disposal of FerroAlloys		32	
Non-core adjustment impact on net operating profit	(16)	(195)	(12)
Loss on dilution of investment in RBCT			(6)
FCTR* recycling and proceeds on liquidation of investment			94
Post-tax equity accounted income	(8)	(29)	(25)
Tax on items with impact on net operating profit	4	30	3
Non-controlling interest on non-core adjustments	5	45	(13)
Total non-core adjustment impact on attributable earnings	(15)	(149)	41

* Foreign currency translation reserve

Group | Financial overview – Adjusted* results

<i>R million</i>	1H25	% change 1H25 vs 2H25	2H25	% change 2H25 vs 1H26	1H26
Net operating profit	4 148	(23)	3 210	26	4 043
Income from investments					26
Net financing income – Exxaro excluding Energy	538	(10)	482	(63)	178
Net financing cost – Energy	(205)	2	(200)	(1)	(198)
Post-tax equity-accounted income	2 269	(1)	2 256	(37)	1 421
Tax	(1 348)	20	(1 076)	(15)	(1 240)
Non-controlling interest	(1 248)	12	(1 098)	8	(1 007)
Attributable earnings	4 154	(14)	3 574	(10)	3 223
Attributable earnings per share (cents)	1 724	(12)	1 523	(10)	1 377
Average R/US\$ rate					
• Realised	18.56	(1)	18.44	(8)	16.88
• Spot	18.38	(2)	17.94	(9)	16.41
Average API4 export price (US\$/tonne)	91.78	(5)	87.28	21	105.78
Average coal export price realised					
• US\$/tonne	87.70	(4)	84.57	14	96.39
• R/tonne	1 611	(6)	1 517	4	1 582

* Adjusted with headline earnings adjustments

Coal | Total cash cost per tonne

Production cost

<i>R million</i>	1H25	2H25	1H26
Revenue	19 813	20 296	21 333
Less: EBITDA	(5 552)	(4 699)	(5 804)
Cost of sales – Cash cost	14 261	15 597	15 529
Add back:	(4 188)	(5 172)	(4 210)
• Matla – Cost of sales	(3 454)	(4 377)	(3 890)
• Mafube – Cost of sales	(957)	(936)	(983)
• Royalties	(294)	(292)	(295)
• Foreign exchange	(128)	(136)	23
• Fair value adjustments	272	407	160
• Stock movement	377	166	779
• Other	(4)	(4)	(4)
Production cash cost	10 073	10 425	11 319

Production volume

<i>'000 tonnes</i>	1H25	2H25	1H26
Total coal production	19 365	20 525	21 453
Less: Matla production	(2 931)	(3 655)	(3 968)
Less: Mafube buy-ins	(962)	(923)	(868)
Less: External buy-ins	(2)	(3)	
Production volume adjusted	15 470	15 944	16 617

Total cash cost per tonne

<i>R/tonne</i>	1H25	2H25	1H26
Production cash cost per adjusted production tonne	651	654	681

Capital funding structure | Exxaro excluding Energy

R million

R million

	Facilities available		
	Drawn	Undrawn/ committed	Uncommitted
Term loan and revolving facility	4 300	5 500	3 000**
DMTN* programme			5 000#
Interest-bearing borrowings	4 300		
Interest capitalised	63		
Lease liabilities	665		
Capitalised transaction costs	(19)		
Total interest-bearing debt	5 009		
Current	552		
Non-current	4 457		
Net cash and cash equivalents	(11 386)		
Net cash	(6 377)		

Maturity profile of debt	
Repayment period	5 009
Less than 6 months	308
6 – 12 months	244
1 – 2 years	488
2 – 3 years	487
3 – 4 years	480
4 – 5 years	2 781
> 5 years	221

* Domestic Medium-Term Note ** Uncommitted Accordion facility # Uncommitted but available on market take-up

Capital funding structure | Energy

R million

	Facilities available			
	Drawn	Undrawn/ committed		
Project financing	8 346	1 397		
Interest-bearing borrowings	8 346			
Interest capitalised	29			
Lease liabilities	92			
Capitalised transaction costs	(43)			
Total interest-bearing debt	8 424			
Current	572			
Non-current	7 852			
Net cash and cash equivalents	(636)			
Net debt	7 788			
			Maturity profile of debt	
			Repayment period	8 424
			Less than 6 months	303
			6 – 12 months	269
			1 – 2 years	628
			2 – 3 years	752
			3 – 4 years	898
			4 – 5 years	809
			> 5 years	4 765

Group | Key performance indicators

	Target	1H25	2H25	1H26
<u>Internal key performance indicators</u>				
• EBITDA interest cover* # (times)	>4			
• Net debt/(cash): equity* (%)	<40	(27)	(26)	(9)
• Net debt: EBITDA* ## (times)	<1.5			
• Return on total capital employed* (%)	>20	26	25	21
• Return on total capital employed (%)		24	22	19
<u>Bank covenants**</u>				
• EBITDA interest cover# (times)	>4			
• Net debt: EBITDA## (times)	<3			

* Performance indicators exclude Energy segment ** Including dividends received from associates and contingent liabilities, except DMPR guarantees and excluding Energy segment

Exxaro is in a net finance income position ## Exxaro is in a net cash position